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NAVAL RESERVE ANNUAL OPERATING COSTS

Robert T. Mason, et al

Operations Research, Incorporated

Prepared for:

Office of Naval Research

29 October 1975

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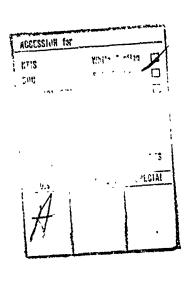
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There are two general products resulting from ORI's endeavors:

- 1. Information concerning the numbers, types, and composition of all of the various units in the Naval Reserve; equations for generating estimates of personnel costs, hardware costs, and support costs; and suggested report formats for displaying the costs of the Naval Reserve by program element and Naval Reserve program.
- A computerized model which rapidly and consistently generates: a) RPN "factors" that consider the number of authorized paid drills, and b) estimates of the RPN budget which consider the units' manning.

As a consequence of ORI's analysis, it should be possible for the NARM to rapidly and consistently provide estimates of the resources associated with a given or alternative Naval Reserve program(s).



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NAVAL RESERVE ANNUAL OPERATING COSTS

29 OCTOBER 1975

PREPARED FOR OFFICE OF NAVAL RESEARCH ARLINGTON, VIRGINIA

> UNDER CONTRACT No. N00014-75-C-0086

SUMMARY

This report describes an analytical study effort conducted by Operations Research, Inc. (ORI) aimed at enhancing the Navy Resource Model (NARM) with respect to its ability to generate estimates of the costs associated with the Naval Reserve.

There are two general products resulting from ORI's endeavors:

- Information concerning the numbers, types, and composition
 of all of the various units in the Naval Reserve; equations
 for generating estimates of personnel costs, hardware costs,
 and support costs; and suggested report formats for displaying the costs of the Naval Reserve by program element
 and Naval Reserve program.
- A computerized model which rapidly and consistently generates: a) RPN "factors" that consider the number of authorized paid drills, and b) estimates of the RPN budget which consider the units' manning.

As a consequence of ORI's analysis, it should be possible for the NARM to rapidly and consistently provide estimates of the resources associated with a given or alternative Naval Reserve program(s).

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I. INTRODUCTION

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BACKGROUND

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During the past few years, analysts who have attempted to conduct meaningful research and investigations concerning the Naval Reserve -- as well as planners and decision-makers who have attempted to evaluate alternative reserve or active/reserve force structures -- have been hampered in doing a comprehensive job because of the lack of a detailed set of up-to-date Naval Reserve resource data and because there has been no computerized model which would provide rapid, consistent estimates of the resources associated with a given Naval Reserve program or those associated with changes to that program.

Although the Navy does have a computerized model, the NARM (Navy Resource Model), which generates detailed estimates of the resource requirements for alternative active force levels, operating tempos and support policies, it does not possess the same capability for the Naval Reserve.

The purpose of this report is to discuss the research and analysis conducted by Operations Research, Inc. (ORI) under Contract Number N00014-75-C-0086, the objective of which was to alleviate the shortcomings cited above.

II. ESTIMATING THE DIRECT COSTS OF "USERS"

This section discusses methodology for estimating the direct costs of the "User" program elements identified in Appendix I.

The Navy resources available to Program 5 are identified. "User' program elements are categorized by resource allocation. Listed categories include "User" program elements with:

- RPN resources only
- MPN resources only
- RPN and MPN resources only
- RPN/MPN and/or other resources.

The methodology for determining the direct costs of program elements in each category is discussed. The direct costs of Naval Reserve ships and aircraft are addressed in particular as are the direct costs of CRUs other than those associated with hardware. Naval Air Reserve Squadron SRUs are also discussed since some of their costs are attributable to the active forces and are not included when determining Naval Reserve aircraft costs. Finally, the combined direct personnel costs for members of the Selected Naval Reserve, without regard to particular program elements, are discussed.

RESOURCES AVAILABLE TO "USERS"

The following Navy appropriations are allocated, in total or in part, to "User" program elements in Program 5:

Navy Appropriations

RPN
O&MNR
MCNR
APN
OPN
O&MN*

Navy Resources

 $\frac{\text{RPN.}}{8}$ RPN resources are in Program 5 and in Program 8. RPN funds in Program 8 are allocated to the following program elements:

- 81113N Professional Training Navy
- 81122N Aviation Reserve Officer Candidate
- 81123N In ROTC
- 81124N Reserve Officer Candidate Program (N)
- 81125N ROTC.

Within Program 5, RPN resources are allocated to two Marine Corps Reserve program elements as well as to Naval Reserve program elements:

- 52511M Divisions (Marine Reserve)
- 52512M Wings (Marine Reserve).

The scope of this project does not include estimation of the direct costs of the Marine Corps Reserve. However, it is necessary to note that RPN resources allocated to the Marine Corps Reserve must be included when determining total RPN resources in all of Program 5.

 $\underline{0\&\mathrm{MNR}}$. All $0\&\mathrm{MNR}$ resources are in Program 5, and $0\&\mathrm{MNR}$ resources are allocated to one (1) Marine Corps Reserve program element:

52512M - Wings (Marine Reserve).

As in the case with RPN resources, 0&MNR resources allocated to the Marine Corps Reserve must be included when determining total 0&MNR resources included in all of Program 5.

MCNR. All MCNR resources are in Program 5 and are considered thruputs.

MPN. A portion of MPN resources is allocated to Program 5.

APN. A portion of APN resources is allocated to Program 5.

^{*} O&MN resources are not allocated to Program 5 in the DNFYP, but are a resource to some program elements in Program 5. An explanation appears in the following section.

 $\underline{\text{OPN}}$. A portion of OPN resources is allocated to Program 5 and is considered to be a thruput.

0&MN. 0&MN resources do not appear in the DNFYP in Program 5, but 0&MN resources defray the direct costs of aircraft component reworks and are therefore considered in determining the direct costs of some "User" program elements in Program 5.

"USER" PROGRAM ELEMENTS WITH RPN AND/OR MPN RESOURCES ONLY

"User" Program Elements with RPN Resources Only (Source: Jan 75 DNFYP)

Seventy-nine (79) "User" program elements have RPN resources only and are listed below:

51611N - Support Ships (FBM)

51631N - Command (Offensive)

52301N - LANTCOM 52202N - PACOM

52303N - Other (General Purpose Forces)

52305N - Attack Carriers

52306N - Multipurpose Aircraft Carriers

52345N - Support Forces

52348N - Cruisers

52349N - Destroyers/Frigates - Missile

52352N - Escorts - Non-Missile

52354N ~ Support Forces

52360N - Air Mine Countermeasure Squadrons

52361N - Mine and Mine Support

52363N - Undersea Surveillance Systems

52368N - Amphibious Tactical Support Ships

52373N - Special Warfare Forces

52375N - Underway Replenishment Ships

52377N - Major Fleet Support Ships

52378N - Minor Fleet Support Ships

52380N - Special Combat Support - Cargo Handling

52381N - Special Combat Support - Mobile Ordnance Technical

52382N - Special Combat Support - Combat Camera

52383N - Special Combat Support - Harbor Clearance

52386N - Deep Submergence Systems

52401N - Sea Control Projection Air Base Operations

52402N - Sea Control Projection Air Base Communications

52403N - Sea Control Air Base Operations

52404N - Sea Control Air Base Communications

52405N - Fleet Support (Port) Base Operations

52406N - Fleet Support (Port) Base Communications

52407N - Fleet Logistics Support Base Operations

52413N - Fleet Support Training

52421N - Fleet Command

52426N - Sea Control (Subsurface)

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52427N - Sea Projection Command
  52428N - Inshore Warfare Command
  52429N - Mobile Support Forces Command
 53131N - Fleet Intelligence Support Activity
 53137N - Elint Centers
 53138N - Intelligence Production Activities
 53139N - Scientific and Technical Intelligence
 53140N - Intelligence Data Handling
 53141N - Intelligence Management and Support Activities
 53143N - Cryptologic Communications
 53144N - Intelligence Communications
 53154N - Navy Communications (NAVCOM)
 53155N - Navy Communications (DCS)
 53158N - COMSEC
 53170N - Weather Service
 53174N - Counter Intelligence and Investigative Activities
             (CI&IA)
 53584N - Command
 54302N - Troop Cargo Transport
 54316N - MSC Headquarters
 54321N Port Terminal Operations
 56294N - R&D Laboratories
 56307N - FAC and Installation Support
 57203N - Supply Depots/Operations
57204N - Inventory Control Points Operations
57205N - Procurement Operations
57211N - Depot Maintenance
57217N - Ship Maintenance Activities
57219N - Naval Ordnance Activities
57233N - Public Works Centers
57244N - Command (Incl. Sup. Def. Agency)
57253N - Logistic Support Activities
57255N - Navy Inactive Ship Maintenance Facility
58111N - Recruit Training
58112N - Specialized Training
58114N - Flight Training
58131N - Hospitals
58136N - Other Medical Activities
58167N - Command (Incl. Sup. Def. Agency)
58170N - Special Category Trainees - Pay Group D Trainees Only
59512N - Departmental Headquarters
59513N - Other Field Activities
59517N - Other HQ Supt (not otherwise accounted for) - (Incl.
            Sup. Def. Agency)
59519N - Public Affairs
50104N - International Mil. Hdqtrs. and Agencies
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"User" Program Elements with MPN Resources Only

One (1) "User" program element has MPN resources only:

• 52333N - S-3 Squadrons.

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"User" Program Elements with RPN and MPN Resources Only

Three (3) "User" program elements have RPN and MPN resources only:

- 52422N Sea Control/Projection
- 52424N Sea Control (Air) Command
- 52425N Sea Control (Surface) Command.

"USER" PROGRAM ELEMENTS WITH RPN/MPN AND/OR OTHER RESOURCES

Twenty (20) "User" program elements having RPN/MPN and/or other resources are listed below:

<u>PE</u>	Resources
52311N - A-4 Squadrons	RPN, MPN, O&MNR, APN
52313N - A-7 Squadrons	RPN, MPN, O&MNR, APN
52316N - F-8 Squadrons	RPN, MPN, O&MNR, APN
52317N - F-4 Squadrons	RPN, MPN, O&MNR, APN
52324N - Early Warning Squadrons	RPN, MPN, O&MNR
52325N - Reconnaissance Squadrons	RPN, MPN, O&MNR, APN
52326N - Sea-Based Electronic Warfare Sqds.	RPN, MPN, O&MNR
52331N - S-2 Squadrons	MPN, O&MNR
52332N - SH-3 Squadrons	RPN, MPN, O&MNR
52341N - ASW Patrol Squadrons	RPN, MPN, O&MNR
52350N - Destroyers - Non-Missile	RPN, MPN, O&MNR
52353N - Escorts - Patrol	RPN, MPN, O&MNR
52359N - Mine Countermeasure Forces	RPN, MPN, O&MNR
52366N - Amphibious Assault Ships	RPN, MPN, O&MNR
52371N - Coastal/River Forces	RPN, MPN, O&MNR, OPN
52372N - Inshore Undersea Warfare Forces	RPN, O&MNR, OPN
52379N - Fleet Support Sqds. Aircraft	RPN, MPN, O&MNR
52384N - Naval Construction Forces	RPN, MPN, O&MNR
53132N - Cryptologic Activities	RPN, O&MNR
57243N - Base Operations (Navy)	RPN, MPN, O&MNR

SUMMARY OF RESOURCE ALLOCATIONS TO "USER" PROGRAM ELEMENTS

The resources available to Program 5 "User" program elements are summarized as follows:

RPN only 79 PES
MPN only 1 PE
RPN and MPN only 3 PES
RPN/MPN and/or 20 PES
Other
Undistributed 1 PE
RPN adjustment

104 PEs = Total "Users" in Program 5

DIRECT COSTS OF "USER" PROGRAM ELEMENTS WITH RPN AND/OR MPN RESOURCES ONLY

The direct costs of "User" program elements identified as having RPN and/or MPN resources only are equal to the manpower costs of those program elements. If all of the direct costs associated with a "User" program element are manpower costs only, it follows that all of the direct costs of the CRUs, SRUs, ORUs, and IRUs associated with that program element are attributable to manpower only. Total direct costs of a program element in this category can be expressed:

Total Direct Costs = RPN Costs + MPN Costs.

RPN Costs

RPN costs are calculated by the RPN model which has been developed as part of this project. The model is described in Section III of this report.

MPN Costs

MPN costs can be calculated through existing NARM methodology. The equations are listed in the draft copy of the "FLAIL User's Guide", and the data are available in the Universal Data, RDATA and WDATA files.

Project Results

The methodology for determining RPN costs (RFN model), added to the existing NARM methodology for determining MPN costs, combine to provide a methodology for estimating annual personnel costs of the Naval Reserve. In the case of the 83 "User" program elements with RPN and/or MPN resources only, personnel costs are also total direct costs. But even in program elements where personnel costs are not equal to, but rather contribute to the total direct costs, the methodology for determining the RPN and MPN costs remains the same as that for program elements with personnel costs only.

DIRECT COSTS OF "USER" PROGRAM ELEMENTS WITH RPN/MPN AND/OR OTHER RESOURCES

The 20 "User" program elements in this category are of major significance because they include the ships and aircraft of the Naval Reserve. They also include Marine Air Reserve squadrons; but this project does not specifically address the Marine Corps Reserve, other than to acknowledge that some Navy resources are allocated to Marine Corps Reserve units.

The total direct costs of these program elements can be considered to be the sum of hardware operation and maintenance costs and personnel costs. Any investment costs are thruputted and are not costed to ship or aircraft. The costs of these program elements are related to a UE (Unit Equipment: a single DD or single A4) rather than to the overall cost of the program element.

Direct Costs of Naval Reserve Ships

Naval Reserve ships are distributed among the following program elements:

- 52350N DD
- 52353N PG
- 52359N MSO

Q

- 52366N LKA, LPA
- 52371N Coastal/Riverine Craft.

Reserve ship direct operating costs can be calculated by the same NARM methodology used for calculating active ship direct operating costs, with the exceptions that there are both MPN and RPN manpower costs, and O&MNR funds are used rather than O&MN funds. Figure 1 diagrams the direct operating costs of Reserve ships.

Equations for deriving ship direct costs are available in the draft copy of the "FLAIL User's Guide". Input data are available in the Universal Data, RDATA and WDATA files.

NOTE: The coastal/riverine craft in PE 52371N are not currently listed in the NARM factors machine read-out although some of their similar costs (i.e., overhaul costs) are budgeted. The craft can be costed in the same manner as other ships but cally after the Universal Data, RDATA and WDATA files have been updated. Tempo of operations and other factors must be known before the data files can be updated. Until such time as the data is available, operating and maintenance costs for these craft can be thruputted. Personnel costs, however, can still be estimated by the RPN model and by existing MPN methodology.

Project Results. The direct costs of Naval Reserve ships are estimated by combining the existing NARM methodology with the RPN model developed as part of this project. Addition of the RPN model increases the accuracy of cost estimation. The total direct costs of an entire "User" program element containing Naval Reserve ships can be estimated by summing the direct costs of all of the ships and the direct costs of personnel not attributable to those ships. In the latter case, the resources involved are RPN and/or MPN only. Again, the RPN model is used and contributes to a more accurate estimate of the total direct costs of the program element.

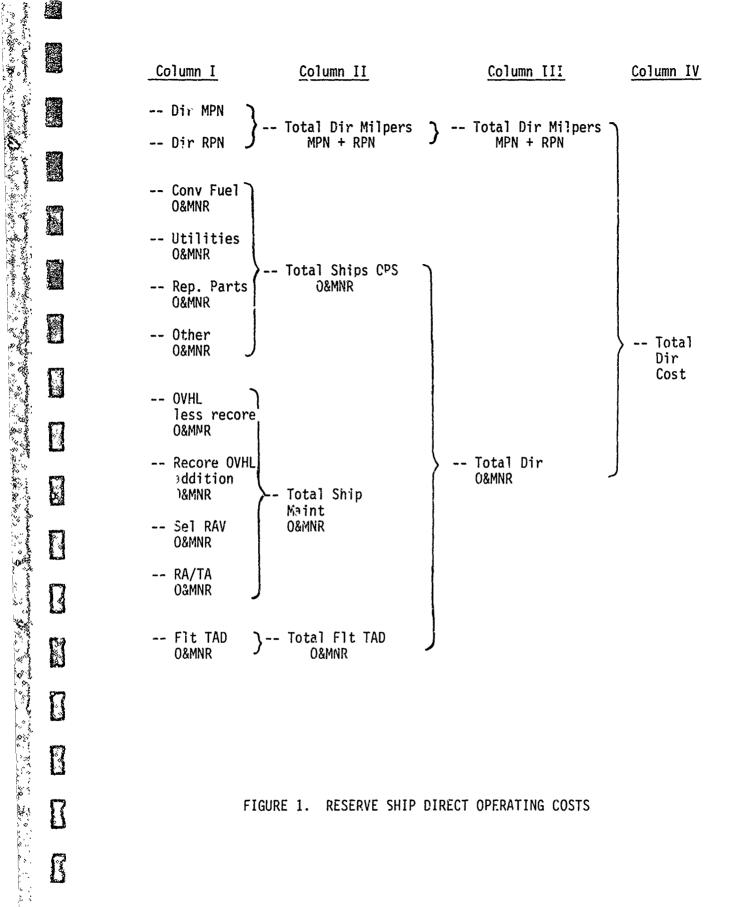


FIGURE 1. RESERVE SHIP DIRECT OPERATING COSTS

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Direct Costs of Naval Reserve Aircraft

Naval Reserve aircraft are distributed among the following program elements:

- e 52311N A-4L
- 52313N A-7A
- 52316N F-8J
- 52317N F-4N
- 52324N F1B
- 52325N RF8G
- 52326N KA-3B, EA6A
- 52332N SH-3A
- 52341N P-3A, SP-2H
- 52371N HH-1K

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- 52379N- A-41, C-118B, HH-3A
- 58171N ~ C-131F, U-11A, US-2AB, TA-4J, T-39D, TA-3B.

Note: Program Element 58171N was identified in Appendix I as a "Support" program element. However, the aircraft within PE 58171N can be costed in the same manner as other Naval Reserve aircraft.

Reserve aircraft direct operating costs can be calculated by the same NARM methodology used for calculating active aircraft direct operating costs, with the exceptions that there are both MPN and RPN manpower costs, and O&MNR funds are used rather than O&MN funds for all O&M costs other than those attributable to "Component Reworks". O&MN resources fund reserve aircraft component reworks in addition to active aircraft component reworks. Figure 2 diagrams the direct operating costs of reserve aircraft.

Equations for deriving aircraft direct costs are available in the draft copy of the "FLAIL User's Guide". Input data are available in the Universal Data, RDATA and WDATA files.

Naval Air Reserve Squadron SRUs. Naval Air Reserve squadron SRUs create a special situation. The direct costs of squadron SRUs include aircraft operating and maintenance costs as well as personnel and training active duty (TAD) costs. The aircraft involved are assigned to CRUs. However, SRUs exist to fill shortages in active squadrons. The direct costs of the SRUs are, therefore, properly funded by Reserve appropriations, but attributed to active aircraft rather than to CRU aircraft. This is so, despite the fact that SRU pilots fly CRU aircraft and not active aircraft.

Squadron SRU direct personnel costs, TAD costs, and the operating and maintenance costs that are driven by flight hours are attributed to the SRU and costs to active aircraft. Aircraft overhauls and PAR are not flight hour driven and are considered to be not applicable as SRU costs.

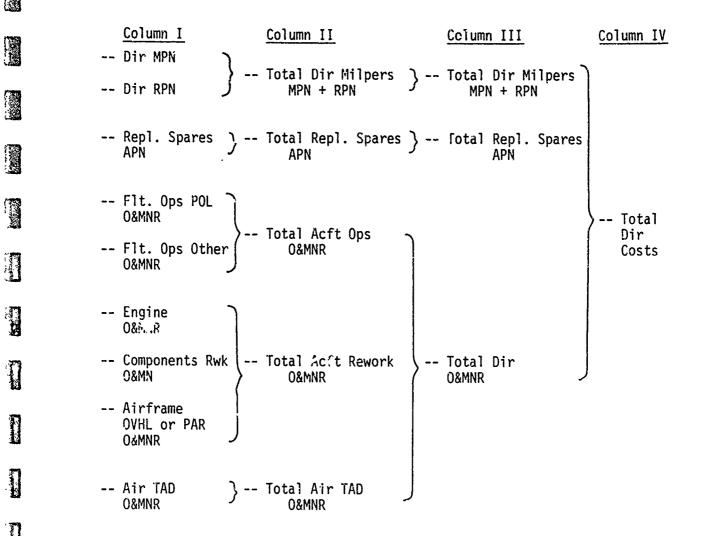


FIGURE 2. RESERVE AIRCRAFT DIRECT OF SRATING COSTS

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The methodology for estimating the direct costs of a squadron SRU begins by considering an SRU to be the equivalent of one unit equipment (i.e., similar to one (1) A4). Given the cost of one (1) A4 SRU, the cost of all squadron SRUs (with the same type aircraft) is equal to:

(Cost of One (1) Type-SRU) x Number of SRUs = Total Cost of Type-SRUs

Using the total direct costs of all A4 SRUs as an example, the direct costs attributable to a single active A4 (UE) are determined as follows:

The direct costs of one (1) SRU are determined according to the following methodology:

Pers + TAD +
$$\left[\frac{\text{(Avg SRU "It Hrs/Year)}}{\text{(Avg SRU + Avg CRU Fit Hrs/Year)}} \times \frac{\text{Fit Time}}{\text{Driven Costs}}\right] = \frac{\text{Dir}}{\text{Costs}}$$

- Where: (1) Personnel costs are determined by existing methodology and the RPN model
 - (2) Flight hour driven costs are:
 - Replenishment Spares APN
 - Flight OPS POL O&MNR
 - e Flight OPS Other O&MNR
 - Engine OVHL O&MNR
 - Components Rework O&MN
 - (3) Airframe OVHL or PAR costs are considered not applicable.

The SRU costs per active UE could be listed after the active UF since the SRUs are costed to the active squadrons. If it is more desirable to list SRUs with other Program 5 NARM factors, then the SRU costs could be listed after the appropriate UE in Program 5.

It is important to note that RPN, 0&MNR, APN and 0&MN resources are allocated for squadron SRUs and that such resources are part of the respective budgets. The dollars are required, but the requirements exist because of active force shortages rather than squadron CRU requirements.

Project Results. The direct costs of Naval Reserve aircraft are estimated by combining the existing NARM methodology with the RPN model developed as part of this project. Addition of the RPN model increases the accuracy of cost estimation. Since squadron SRUs are costed to active rather than reserve aircraft, the suggested procedure for listing SRU direct costs will identify both the resources required for an SRU (for planning purposes) and the costs which are attributable to an active rather than a reserve UE.

Direct Costs of CRUs Other Than Those Associated with Ships or Aircraft

Within the Naval Reserve, there are 33 CRU types that are not associated with ships or aircraft. They are included in 19 program elements. Table 1 lists the program elements, the CRU types associated with each program element, and the resources supporting the CRU type.

Summary of Resources Allocated to "Other" CRU Types.

"Other" CRU types with RPN only	27
"Other" CRU types with RPN and MPN only	2
"Other" CRU types with MPN only	1
"Other" CRU types with RPN/MPN and other resources	2
CRU types not considered further (Ferro-Cement Boat	
Cer.ter)	1
Total CRU Types	33

<u>Direct Costs of CRU Types with RPN and/or MPN Resources Only</u>. The direct costs of the 30 CRU types in this category are estimated by using existing NARM methodology for MPN costs, and the RPN model developed as oart of this project for RPN costs.

Direct Costs of CRU Types with RPN/MPN and Other Resources. The two (2) CRU types in this category and the resources allocated to them are:

<u>PE</u>	CRU Types	Kesources
52372N	NRMIUW	RPN, O&MNR, OPN
52384N	Mobile Construction Pattalions	RPN, O&MNR

Direct RPN costs can be calculated by the RPN model, and CPN resources are properly thruputted. The O&MNR costs cannot be accurately estimated until there is a further definition of training goals and the operating tempo necessary to accomplish them. The equipment available to any one CRU must also be standardized to provide a basis for estimating costs. O&MNR costs for these CRUs should also be thruputted.

CRU Types with Potential O&MNR Direct Costs. The following CRU types are currently supported by RPN resources only but will, no doubt, incur O&MNR direct costs in the near future:

<u>PE</u>	<u>CRU Type</u>
52373N	UDT
52380N	Cargo Handling Battalions

Equipment, training goals, and resultant operating tempos for these CRU types will determine the necessary O&MNR funds required. Such funds will defray direct costs and should be thruputted until equipment and operating tempos are standardized.

TABLE 1 CRU TYPES NOT ASSOCIATED WITH SHIPS OR AIRCRAFT

PE	CRU Types	Resources
52368N	TACRONS PGMU	RPN RPN
52371N	COMCOSRIVDIV HA (L) Sqds.	RPN1/
52372N	NRMIUW	RPN, O&MNR, OPN
52373N	UDT	RPN
52375N	Mil. Depts. on Civ. Manned URS	RPN
52378N	Mil. Depts. on Civ. Manned URS	RPN
52380N	Cargo Handling Batt.	RPN
52384N	Mobile Const. batt. Nav. Const. Brig. Staff Nav. Const. Reg. Staff 21st NCR	RPN, O&MNR RPN RPN RPN
52413N	Underway Training flt. Training Group	RPN RPN
52421N	Convoy Commodore R/V Convoy Commodore Naval Control of Shipping Office Naval Control of Shipping Liaison Office	RPN RPN RPN RPH
52422N	NavRes. CARAIRWING Cmdr. and Staffs	RPN, MPN
52424H	Nav. Res. CARASHGRP Cmdr. and Staffs	MPN
52125N	Nav. Res. DD Sqd. Cmdr. and Staffs Nav. Res. Mine Div. Cmdr. and Staffs	RPN, MPN RPN
54302N	Transportation Unit	RPN
54316N	Mil. Sealift Command Office MSC Command	RPN RPN
57243N	Advanced Supply Base A land dair Cargo Terminal Ship Mailt, and Repair Ferro-Cen. + Boat Center	RPN RPN RPN RPN, MPN, OSTINR ² /
58136N	Preventive M cine Units	RPN
58167N	Pers. Mobiliza. n Dets.	RPN
59519ห	Fleet Information Office	RPN

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HA (L) squadron CRUs have only P'N resources at present but are scheduled to receive HH-1K air aft. These aircraft, when received, can be costed lake other Naval Reserve aircraft.

Information provided to ORI indicates that the Ferro-Coment Boat Center CRUs will be dis-established. These CRUs will not be considered further.

Project Results. The analyses conducted as part of this project reveal that the direct costs of almost all of the CRU types not associated with ships or aircraft are personnel costs only. They can be estimated through existing NARM methodology and the RPN model developed as part of this project. O&MNR resources supporting NRMIUW and Mobile Construction Battalion CRUs, and the projected O&MNR requirements for UDT and Cargo Handling Battalions, should be thruputted until equipment, training goals and operating tempos are defined.

TOTAL DIRECT PERSONNEL COSTS

The capability to estimate the total direct personnel costs of the Naval Reserve can be useful for planning, programming and budgeting purposes. The RPM model developed as part of this project, provides this capability as well as the capability to estimate direct RPN costs by program element or by basic unit type (CRU, SRU, ORU, or IRU). The dual capability facilitates evaluation of alternative programs, force composition and unit manning levels.

III. THE RPN MODEL

BACKGROUND

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The annual cost of the average Naval Reservist has been difficult to assess in the past. Though the composition of the Reserve Personnel, Navy (RPN) appropriation and the characteristics of Reserve affiliation are not difficult to address, they are significantly different from active Navy, and have therefore remained less understood. For most planning purposes, the average annual active officer and enlisted cost can be handled with one pay factor each. Such is severely inadequate in the Reserves, primarily for the different drill schedules available and the expected attendance. Affiliation can be with units which meet 24, 48, 60, 84, or 120 times per year, each clearly receiving a different annual pay rate. Further, it is known historically that Reservists do not attend 100 percent of the drills, and that the absenteeism is not of a uniform rate throughout the drill programs. Since Reservists do not receive pay for missed drills, the average annual salary in each drill category is reduced by this predictable percentage.

With the Total Force being the subject of increased study at present, there is an increasing demand for a maximum personnel cost-effectiveness. One approach is to analyze the placement of personnel, another is to scrutinize the way Reservists are paid. By investigating alternative aspects of their pay (e.g., number of drills, duration of active duty for training (AcDuTra). travel funds, promotion rates, or officer/enlisted ratio), new efficiencies may become apparent. The requirement for the capability for creating such "what if" budgets is clear to manpower analysts and managers alike.

The RPN model designed for this study fulfills these requirements: generation of 10 pay factors for the direct costs of the officers and enlisted members of the five drill programs, two indirect cost factors, and a computer-prepared budget which permits the changing of any of the inputs generating these rates.

FEATURES OF THE RPN MODEL

The purpose of the model is to generate average Naval Reserve officer and enlisted annual pay rates. Costing factors presently available, such as for the FYDP and DNFYP, presume a homogeneity among drill patterns that does not exist, a point discussed in more detail later. The RPN model accounts for this by producing not only 10 direct pay factors instead of the typical two, but an additional two factors for determining indirect costs.

In addition to generating the 12 averages the model calculates averages for the component parts of each factor (e.g., the average Pay Group A officer AcDuTra cost, or the average enlisted Pay Group B clothing allowance) giving a "below-the-surface" look at the gross pay rates.

Since the model calculates the pay factors from "nuts and bolts" data, any of the ingredients may be changed by the analyst, manager, or planner to see the effect of any individual annual pay rate, as well as which ingredients are affected. The factors may be multiplied by the total Reserve strength to see the impact on the entire RPN budget.

INTRODUCTION TO RPN

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The RPN appropriation is divided into two portions: (1) Budget Program 1—Reserve Component Personnel, and (2) Budget Program 2—Reserve Officer Candidates. Only Budget Program 1 is appropriate for costing a drilling Reservist, and is therefore the only portion modeled.

Several introductory remarks will facilitate understanding the Naval Reserves and their model:

- Drill and active duty for training requirements are summarized in Table 2.
- Reservists draw full pay and allowances during their periods of AcDuTra; but only basic pay, flight pay, and in some cases enlisted subsistence, during drill periods.
- Direct costs are those monies actually received by the Reservists, while the indirect costs are those behind-the-scene expenses which support the program in general (see Table 3).
- Pay Group D consists of 2,800 officer and 100 enlisted Reservists, spread rather uniformly throughout the Reserve structure, rather than having been formed into units unto themselves. Their costs (one percent of Budget Program 1) are spread across the population, also, considering them to be entirely officer expenses.

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PARTICIPATION REQUIREMENTS AND PERSONNEL DISTRIBUTION BY PAY GROUP

Y76 END-STRENGTH	71,486	10,294	2,808	1,120	3,394	100	876
FY76 END OFFICER	8,766	226	1,052	1,364	7,474	2,800	0
RESERVE STATUS	Selected	Selected	Selected	Selected	Selected	Ready	Selected
ACDUTRA REQUIREMENT	14	14	14	14	14	14	4 months initial AcDuTra
PERIODS OF TRAINING ADDITIONAL	0	12	36	72	0	0	0
ANNUAL NUMBER OF INACTIVE DUTY REGULAR	48	48	48	48	24	0	0
PAY	A	A	A	A	8	Ω	u.

TABLE 3 COMPOSITION OF RPN COST FACTORS

DIRECT COSTS - 10 Factors

- Drill and AcDuTra pay and allowances
 - . Basic pay
 - . BAS
 - . BAQ
 - . Incentive pay
 - . Command pay
 - . Sea pay
 - . FICA
- Clothing allowance and uniform gratuities
- Enlisted subsistence
- Travel and per diem for AcDuTra
- Reimbursable expenses
- Distribution of Pay Group D costs

INDIRECT COSTS - 2 Factors

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- Administration and support
- School training
- Special training
- Pay Group F pay and allowances

INPUTS TO THE MODEL

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Table 4 lists the categories of the inputs for the model and the source of each. Some of these funds are lump-sum inputs. The figures are considered in this manner because: (1) most "what if" budgets would handle them as lump-sum anyway, and (2) the multi-source and tedious collection of data would overtax the updater of the model and be counterproductive. It should be noted that FY 76 is a period of possible transition of some or all budgetary functions from Pers 312 to OP-92 or Chief of Naval Reserve, and must be considered when the model is updated. Manpower management, however, will probably remain in Pers R and OP-09R.

Appendix A is a copy of the three data pages of the RPN model, showing in more detail the inputs actually utilized. Each time the model is updated, every one of these inputs must be accounted for. Most of the entries are self-explanatory, however, a few comments would be in order:

- All decimals are rounded to two places, except FICA which is to four.
- Active officer and enlisted pay factors are not used in the model, but are included only for completeness in total force personnel costing.
- All basic pay, BAQ, and incentive pay are daily factors (i.e., monthly rate from pay charts divided by 30 days).
- All lump-sum inputs are annual rates.
- Table 5 explains the meaning of the pay rate columnar headings, using officers as the example.

As itemized on pages A-2 and A-3, basic pay and each type of allowance consists of a series of pay factors; one for each rank or pay grade. These factors are the monthly rates obtained from the standard pay charts and divided by 30 days. Basic pay and air incentive pay (flight pay) have one further complication, however, because these rates increase not only by rank but also by longevity; e.g., a LCDR with eight years of service receives \$1,234.90 basic pay and \$195.00 flight pay per month, while a LCDR with 12 years receives \$1,405.80 basic pay and \$215.00 flight pay. If the input to the model consisted of each enlisted, warrant, and officer pay grade, and the six to ten longevity increases each, the model would be handling close to 200 basic and flight pay rates! Furthermore, to apply these rates, the model would require a similar breakdown of the reserve personnel as input. Such fine detail is obviated in the model by other assumptions and averaging discussed in this chapter. Instead, the model uses an average longevity for each pay grade, which in turn provides an average pay rate.

The calculation of these average longevities is developed manually from two computer printouts: BUPERS-PAMICONUS-1080-1180 (RESERVE OFFICER PEBD TAB) and BUPERS-PAMICONUS-1080-1489 (INACTIVE ENLISTED PEBD STATISTICS BY PAY GRADE AND MONTH INCREMENT). PAMICONUS updates the reports quarterly and releases them through BuPers (Pers 3621) as the #3Q Report. Later in FY 76, PAMICONUS expects to automate the calculation of the longevity averages and incorporate them into the standard #3Q Report.

CATEGORIES OF INPUTS AND THEIR SOURCES

	INPUT	SOL	IRCE
Manpower	figures		
•	Total numbers	Pers	R/NRPC
0	Pay group assignments	Pers	R/NRPC
•	Numbers by rank/pay grade	Pers	R/NRPC
•	Incentive pay entitlements	Pers	R/NRPC
•	Special pay entitlements	Pers	R/NRPC
0	Flight pay entitlements	Pers	R/NRPC
Drill and	AcDuTra participation rates	Pers	R/NRPC
Pay entry	base date reports	Pers	3621
Pay and a	llowances rates	Pers	223
Lump-sum	inputs		
•	Command pay entitlements	Pers	R/NRPC
•	Clothing allowances	Pers	R/NRPC
•	AcDuTra travel costs	Pers	312
•	Enlisted Pay Group D costs	Pers	312
•	School training costs	Pers	312
•	Special training costs	Pers	312
•	Administration and support costs	Pers	312
•	Pay Group F costs	Pers	312

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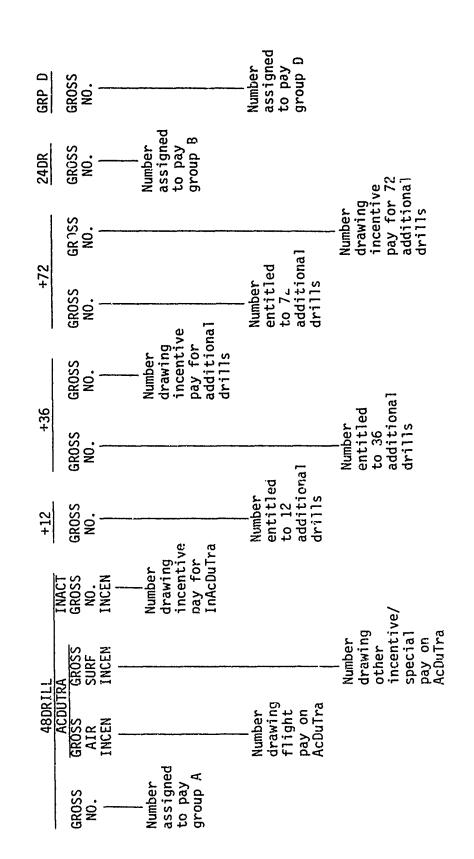
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TABLE 5 COLUMNAR HEADINGS OF THE RPN MODEL

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APPLICATIONS OF THE MODEL

During the analysis of proposed policy changes, considerations of retention, readiness, and hardware trade-offs are on an equal footing with funding: How many more Reservists could we have if additional personnel were transferred to Pay Group B from Pay Group A? If the payment of full allowances during drills were a possible incentive for Reserve affiliation or retention, what would it cost? What are the savings to be accrued if promotions and advancements were slowed? Questions such as these which involve the cost impact of a policy change can be readily answered by running the model after changing the pertinent inputs. Table 6 lists the parameters which the user can change in order to generate such "what if" budgets.

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There is, in addition, a requirement to know the actual current total operating cost of reserve units, particularly the ship and aircraft CRUs. To address this need, OPNAV (OP-901) maintains the Navy Resource Model (NARM), a series of computer programs which generates, in part, a tabulation of such reserve and active costs in a manual called the Navy Program Factor Book (OPNAV-90P-02). This valuable tool models the applicable funding from four appropriations: Operations and Maintenance, Navy (O&MN), Operations and Maintenance, Naval Reserve (O&MNR), Aircraft Procurement, Navy (APN), and Military Personnel, Navy (MPN); but totally excludes any Reserve Personnel. Navy (RPN) input. For this reason, the design of the RPN model's inputs, algorithms, and outputs is intentionally consistent with the NARM's program. Not only can these two major costing models (NARM and RPN) be updated, improved, and published by the same managers; but they can be consolidated into one volume which accurately states the total annual operating costs for both active and reserve hardware units. OP-901 has agreed to accept this responsibility.

DISPLAYS OF OUTPUT

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Appendices B and C consist of two computer printouts developed by ORI which format Reserve manpower and RPN costs by type of unit (CRU, SRU, ORU, IRU) and program element. Appendix B organizes the data by Defense Planning and Programming Category (DPPC), and Appendix C by Naval Reserve Program. These tabulations are calculated by multiplying FY 76 manning figures by the appropriate pay rates generated by the RPN model. Whether based on actual or "what if" data, the detailed profile of where the men and money are invested is a new and valuable capability.

Table 7 is a suggested modification of the 1 July 1975 summary pages of the Navy Program Factor Book to include the RPN cost of each reserve ship and aircraft. The active figures are taken directly from the Factor Book, and the reserve ones are calculated from the printout in Appendix B. Page B-8 provides the A-7 costs and manpower, and page B-20 the destroyer ones. Each of these figures is divided by the number of ships or aircraft assigned to that program element (i.e., 48 A-7's and 28 Destroyers - FRAM I Class) to arrive at an average allowance and cost for inclusion in Table 7.

TABLE 6 PARAMETERS WHICH THE USER CAN ALTER

Total population
Officer/enlisted mix
Distribution of personnel to different pay groups
Average longevity of personnel in each pay grade
Distribution of personnel to different pay grades
Pay rates for (including entitlement to):

- Basic pay
- FICA
- BAS

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- BAQ with dependents
- BAQ without dependents
- Incentive pay (flight pay)
- Special pay (sea pay and medical pay)

Number of days of AcDuTra required for each pay group
Number of paid drills required for each pay group
Number of paid additional drills
Participation rate for AcDuTra for each pay group
Participation rate for drills - regular and additional
Command pay qualification and pay rates

Lump-sum inputs:

- Clothing and uniform allowance by pay group
- Travel for AcDuTra by pay group
- Enlisted subsistence by pay group
- School training
- Special training
- Administration and support
- Pay Group F costs

TABLE 7 SUMMARY OF TOTAL ANNUAL OPERATING COSTS*

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	TOTAL	TOTAL	TOIAL	TOTAL	OPERATE	OPERATE	OPERATE	OPERATE	ANNUAL
	OI LIVALE	ORM ORM	OPERATE MPN	OPERAIE RPN	OFFICER ACTIVE	ACTIVE	OFFICER RESERVE	ENLISTED RESERVE	SPARES APN
52350N Destroyers Non-Missile									
DD FRAM I CLASS	6375	3800	2397	178	16.75	219.89	7.00	1.2.0	!
52313N A-7 Squadrons									
A-7E	512	392	93	27	.51	8.83	1.67	13.0	65

* Annual dollars in thousands; all people are actuals.

Besides itemizing the input required by the model, Appendix A (page A-4) breaks down each of the ten direct pay factors into their component rates, providing greater insight into the average costs of reserve personnel. It should be noted that the InAcDuTra costs displayed for officer and enlisted additional drills (60, 84, and 120) are additive to their regular drill (48) costs; e.g., 84-drill officer InAcDuTra costs = \$2,217.20 (48 drills) = \$1,061.11 (84 drills) = \$3,278.31. Though the cost of \$1,061.11 appears as the factor for their drills, the full \$3,278.31 is included in the total factor of \$4,469.67. It is stated in this manner to highlight the fact that the variation among the pay group A units lies in the cost and participation rate of the additional drills, and to clearly quantify the differences.

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METHODOLOGY OF CALCULATION

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Table 8 gives an overview of the calculation of each of the officer and enlisted pay factors. The calculation of each element in these numerators is then shown in detail in Table 9. Each of the RPN cost elements is actually the sum of the costs of each pay grade calculated separately, as illustrated with the officer basic pay for AcDuTra in Figure 3. This method, in contrast to applying one average officer rate to the aggregate population, permits greater refinement in developing the average, since it accounts for the unique pay grade distribution of each community being costed.

<u>Rank</u>	Number of 48 Drillers	AcDuTra X <u>Participation</u>	X	Basic Pay Rate	Х	AcDuTra _Days	=	Total Basic Pay
ADM	1	96.30		96.94		15.60		1,426.57
CAPT	132	96.30		74.01		15.60		146,762.54
CDR	675	96.30		59.63		15.60		604,671.46
LCDR	2,952	96.30		47.22		15.60		2,094,079.77
LT	3,791	96.30		39.65		15.60		2,258,124.39
LTJG	404	96.30		32.97		15.60		24,094.77
ENS	114	96.30		26.24		15.60		44.938.60
WO	697	96.30		37.24		15.60		389,936.00
								5,564,034.10

FIGURE 3. DETAIL OF COST ELEMENT CALCULATION

TABLE 8

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CALCULATION OF RPN DIRECT COST FACTORS

OFFICER FACTORS

AVERAGE PAY GROUP A OFFICER (48 DRILLS) =

ACDUTRA COSTS + INACDUTRA COSTS + CLOTHING ALLOWANCE + ACDUTRA TRAVEL + PAY GROUP D AVERAGE NUMBER OF OFFICERS IN PAY GROUP A

AVERAGE PAY GROUP A OFFICER (60 DRILLS) =

48-DRILL AVERAGE + NUMBER OF OFFICERS IN 12-ADDITIONAL DRILL PROGRAM

AVERAGE PAY GROUP A OFFICER (84 DRILLS) =

48-DRILL AVERAGE + NUMBER OF OFFICERS IN 36-ADDITIONAL DRILL PROGRAM

AVERAGE PAY GROUP A OFFICER (123 DRILLS) =

48-DRILL AVERAGE + NUMBER OF OFFICERS IN 72-ADDITIONAL DRILL PROGRAM

AVERAGE PAY GROUP B OFFICER (24 DRILLS) =

ACDUTRA COSTS + INACDUTRA COSTS + CLOTHING ALLOWANCE + ACDUTRA TRAVEL + PAY GROUP D AVERAGE NUMBER OF OFFICERS IN PAY GROUP B

AVERAGE PAY GROUP D COSTS =

OFFICER: ACDUTRA COSTS + CLOTHING ALLOWANCE + ENLISTED: ACDUTRA COSTS + CLOTHING ALLOWANCE NUMBER OF OFFICERS IN PAY GROUP A + PAY GROUP B

TABLE 8 (Cont)

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ENLISTED FACTORS

AVERAGE PAY GROUP A ENLISTED (48 DRILLS) =

ACDUTRA COSTS + INACDUTRA COSTS + CLOTHING ALLOWANCE + ACDUTRA TRAVEL + SUBSISTENCE NUMBER OF ENLISTED IN PAY 690UP A

AVERAGE PAY GROUP A ENLISTED (60 DRILLS) =

0

48-DRILL AVERAGE + NUMBER OF ENLISTED IN 12-ADDITIONAL DRILL PROGRAM

AVERAGE PAY GROUP A ENLISTED (84 DRILLS) =

48-DRILL AVERAGE + NUMBER OF ENLISTED IN 36-ADDITIONAL DRILL PROGRAM

AVERAGE PAY GROUP A ENLISTED (120 DRILLS) =

48-DRILL AVERAGE + NUMBER OF ENLISTED IN 72-ADDITIONAL DRILL PROGRAM INACDUTRA COSTS

AVERAGE PAY GROUP B ENLISTED (24 DRILLS) =

+ SUBSISTENCE ACDUTRA COSTS + INACDUTRA COSTS + CLOTHING ALLCWANCE + ACDUTRA TRAVEL NUMBER OF ENLISTED IN PAY GROUP B

AVERAGE FAY GROUP D ENLISTED =

LUMP-SUM INPUT (ADDED TO PAY GROUP D OFFICER COSTS)

AVERAGE PAY GROUP F =

LUMP-SUM INPUT NUMBER OF ENLISTED IN PAY GROUP

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CALCULATION OF RPN DIRECT COST ELEMENTS TABLE 9

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BASIC ALLOWANCE FOR QUARTERS (with dependents) = # of 48 drillers x ACDUTRA participation 窓 x BAマ w/dep daily rate x % w/dep x # of ACDUTRA days of 48 drillers x ACDUTRA participation % x basic pay rates x ACDUTRA days x FICA rate # of ACDUTRA days x BAS daily rate # of 48 drillers x ACDUTRA participation % x basic pay rates x ACDUTRA days OFFICERS # of 48 drillers x ACDUTRA participation % x BASIC ALLOWANCE FOR SUESISTENCE ACDUTRA BASIC = FICA

BASIC ALLOWANCE FOR QUARTERS (without dependents) = # of 48 drillers x (ACDUTRA participation % - ACDUTRA participation % x % w/dep) x w/o dep daily rate x # of ACDUTRA days FLIGHT PAY =

drawing pay x incentive pay rates x # of ACDUTRA days # drawing pay x flight pay rates x # of ACDUTRA days INCENTIVE/SPECIAL PAY =

INACDUTRA (REGULAR DRILLS)

BASIC =

of 48 drillers x drill participation % x # of drill days x basic pay rates FLIGHT PAV = # drawing pay x flight pay rates x # of drill days

of units in size category x command pay rate COMMAND PAY =

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TABLE 9 (Cont)

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OFFICERS (CONT)

Lump-sum input CLOTHING ALLOWANCE

ACDUTRA TRAVEL = Lump-sum input

INACDU/RA (12 ADDITIONAL DRILLS)

of 60 drillers x drill participation % x # of additional drills x basic pay rates

INACOUTRA (36 AND 72 ADDITIONAL DRILLS)

BASIC =

of 36 (or 72) drillers x drill participation % x # of additional drills x basic pay rates

FLIGHT PAY =

drawing pay x flight pay rates x # of drill days

ENLISTED

ACDUTRA

of 48 drillers x ACDUTRA participation % x basic pay rates x ACDUTRA days

FICA =

of 48 drillers x ACDUTRA participation % x basic pay rates x ACDUTRA days x FICA rate

ENLISTED SUBSISTENCE

Lump-sum input

BASIC ALLOWANCE FOR QUARTERS (with dependents) = # of 48 drillers x ACDUTR.\ participation % x BAQ w/dep daily rate x % w/dep x # of ACDUTRA days

TABLE 9 (Cont)

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ENLISTED (CONT)

BASIC ALLOWANCE FOR QUARTERS (without dependents) = Unfunded in RPN budget

FLIGHT PAY = # drawing pay x flight pay rates x # of ACDUTRA days

INCENTIVE/SPECIAL PAY =
 # drawing pay x incentive pay rates x # of ACDUTRA days

INACDUTRA (REGULAR DRILLS)

BASIC =

of 48 drillers x drill participation % x # of drill days x basic pay rates

FLIGHT PAY =

drawing pay x flight pay rates x # of drill days

INACDUTRA (12 ADDITIONAL DRILLS)

BASIC =

of 60 drillers x drill participation % x # of additional drills x basic pay rates

INACDUTRA (36 AND 72 ADDITIONAL DRILLS)

BASIC =

of 36 (or 72) drillers x drill participation % x # of additional drills x basic pay rates

FLIGHT PAY = # drawing pay x f\ight pay rates x # of drill days

CLOTHING ALLOWANCE =

Lump-sum input

ACDUTRA TRAVEL = Lump-sum input The grand total of \$5,564,034.10 is, therefore, the amount paid to all officers as basic pay for performing 15.6 days of AcDuTra. The equation in Table 8 goes on to show that this figure would then be divided by the number of officers in the 48-drill status, which in the example would give \$634.73— the average basic pay rate. The other elements of the entitlements would be calculated similarly and added to the \$634.73 to equal \$879.66— the average payment to a 48-drill officer for performing AcDuTra.

INDIRECT COST FACTORS

Indirect costs in the RPN appropriation are those expenses arising from support requirements. The funds are aggregated into the budget activities discussed below and are distributed across the Naval Reserve population as shown in Table 10.

Administration and Support

- This budget activity covers the cost of pay, allowances, and PCS travel for Naval Reserve officers on active duty. Currently numbering 206, these TARs are paid from RPN, not MPN as are all the rest. The use of these benefits cannot be attributed to one category of Reservist more than another and are, therefore, spread evenly to officer and enlisted alike. Since these costs amount to about 95 percent of administration and support, the entire budget activity is handled, for simplicity, in the same manner.
- Death gratuities for Reservists who die during drills or AcDuTra are provided here also.
- Disability and hospitalization benefits are provided for Reserve personnel suffering injury or disease during drills or AcDuTra.

School Training

- The funds in this budget activity consist of pay and allowances for personnel attending selected school training other than drill or AcDuTra programs.
- Since these costs are easily identified as officer or enlisted, the model reflects the distribution in the factors.

Special Training

- These funds consist of pay and allowances for personnel participating in specific training programs and in certain BuPers and DoD projects.
- Separate officer and enlisted factors are developed by the model for the reasons above.

TABLE 10 CALCULATION OF RPN INDIRECT COST FACTORS

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OFFICER FACTOR =

TRAINING OFFICER COSTS + SPECIAL TRAINING OFFICER COSTS TOTAL OFFICERS PAY GROUPS A AND B ADMINISTRATION AND SUPPORT TOTAL OFFICERS AND ENLISTED PAY GROUPS A AND B SCH00L

ENLISTED FACTOR =

ADMINISTRATION AND SUPPORT TOTAL OFFICERS AND ENLISTED PAY GROUPS A AND B

SCHOOL TRAINING ENLISTED COSTS + SPECIAL TRAINING ENLISTED COSTS + PAY GROUP F COSTS TOTAL ENLISTED PAY GROUPS A AND B

Pay Group F

- This budget activity provides for the total personnel cost of non-prior service Reservists fulfilling their four-to-ten-month initial active duty requirement.
- The costs of these personnel are entirely enlisted and are, therefore, not distributed by the model to the officer factors.

PROGRAM DOCUMENTATION

The Naval Reserve Resource Model (NRRM) consists of two separate programs, each generating a similar report but with different data groupings and in different sequences. Program 1 is sequenced in the following order:

- 1. Defense Planning and Programming Category (DPPC)
- 2. Defense Planning and Programming Sub-category 1
- 3. Defense Planning and Programming Sub-category 2
- 4. Program Element Number
- 5. Basic Unit Type.

Program 2 is sequenced in the following order:

- 1. Naval Reserve Program
- 2. Functional Group Number
- 3. Program Element Number
- 4. Basic Unit Type.

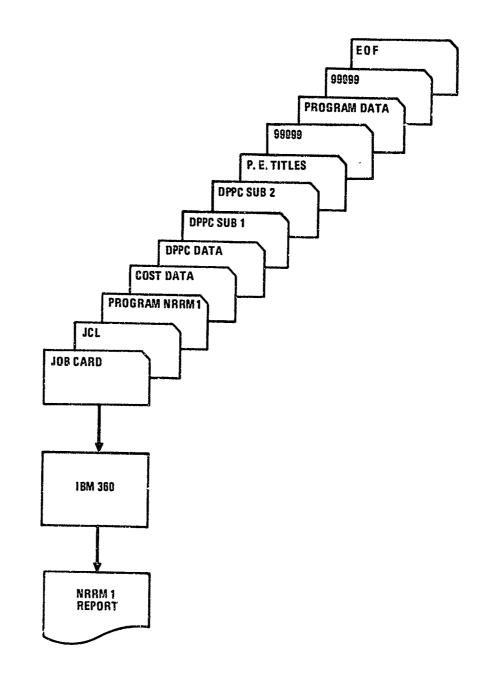
Both reports group data by active Navy officers/enlisted, reserve Navy officers/enlisted, and civilian employees. The reserve Navy is further broken down by drill type (i.e., drill days 120, 84, 60, 48, 24). Number of people and costs for all of the above breakdowns are shown on the reports.

Figure 4 shows the computer configuration for running Program 1. Program 1, consisting of a main program and three subroutines, is shown in Appendix D.

Cost data are described earlier in Section III of this report.

Defense Planning and Programming Category (DPPC), DPPC Sub-category 1, and DPPC Sub-category 2 data are shown in Figures 5 through 7.

Program element numbers and their titles are shown in Appendix E.



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FIGURE 4. COMPUTER CONFIGURATION FOR PROGRAM 1

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STRATEGIC FUNCES

GENERAL PURPOSE FUNCES

AUXILIARY FUNCES

MISSICH SUPPLIED FUNCES

CENTRAL SUPPLIED FUNCES

MISCELLANGUS USTS
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FIGURE 5. DPPC DATA

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STRATEGIC OFFFRSIVE FORCES
 1
       STRATEGIC DEFENSIVE FORCES
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 3
       STRATEGIC CONTACT AND STRVETLLANCE FURCES
 4
       LAND FUNCES
 5
       TACTICAL AIR FIRCES
       NAVAL FURLES
h
 7
       MCHILITY FUHLES
       INTELLIGENCE AND SECURITY
×
9
       CENTRALLY MANAGED LIMMUNICATIONS
       RESEARCH AND IEVELEPHENT
10
       SUPPLAT TO LIFER LATTENS
11
       GEOPHYSICAL ACTIVITIES
10
13
       RESERVE COMPONENTS SUPPORT
       HASE CPENATING SUPPERT
14
       FURCE aUPPORT TRAINING
15
       CINMAND
16
       MEDICAL SLPFIFT
17
       PERSCHNEL SLPFIRT
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19
       INDIVIDUAL TRAINING
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       FFIRENCE AGENCY SUPPORT
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دع تع
       THANSIENTS
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FIGURE 6. DPPC SUB-CATEGORY 1 DATA

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       SPECIAL MISSIFK FURLES
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       ASA AND FIFFT ATH CEFFNSE FURLES
       AMPHIBILLS FEHEFS
5
       NAVAL SUPPORT FORCES
ħ
       MILITARY ASSISTANCE PREGRAM AND FEREIGN CREDIT SALES
1
       MILITARY ASSISTANCE SPRVICE FUNCTO
Ą
       PHCCLREMENT OF ALLIES WAR RESERVE STOCKS
Ģ
       SUPPLY OPERATIONS
10
       MAINTENANCE CEFFATILINS
11
       LLGISTICS SUPFLET UPERATIONS
12
       CONSCIONATEL TELECOMMUNICATIONS PROGRAM
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FIGURE 7. DPPC SUB-CATEGORY 2 DATA

 $\begin{array}{c} \text{Program data is shown in Appendix F.} \quad \text{The format of the program data} \\ \text{is given below:} \end{array}$

<u>Column</u>	<u>Description</u>
01-02	Naval Reserve Program
03	Functional Group Number
04	Basic Unit Type
05-07	Number of Units
08-27	Unit Description
28-31	Number of Reserve Officers Authorized
32	Type of Drill Category (officers)
33-36	Number of Reserve Enlisted Authorized
37	Type of Drill Category (enlisted)
38-41	Active Officers Authorized
42-44	Active Enlisted Authorized
45	DPPC
46-47	DPPC Sub-category 1
48-49	DPPC Sub-category 2
50	Type of Activity Augmented on Mobilization
51	Type of CRU, e.g., ship, air, combat support
52-74	Blank
75-80	Program Element Number.

Figure 8 shows the computer configuration for running Program 2. Program 2, consisting of a main program and three subroutines, is shown in Appendix G.

The Line Description Data is shown in Figure 9 and the Program Description Data is shown in Figure 10. All other inputs have been described previously.

Both programs operate in a similar fashion:

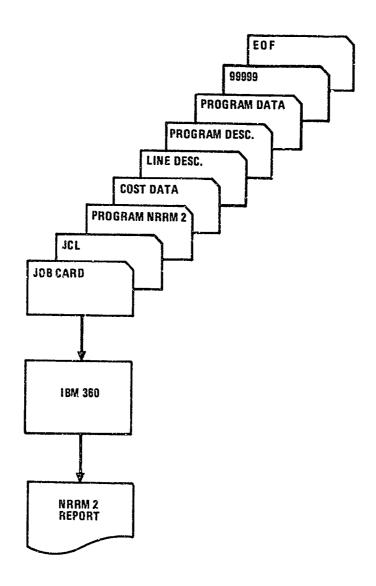
• Cost data is read in and stored

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- Average costs and cost factors are calculated and stored
- The remainder of the data is read in and stored
- The Program Data is stored in the appropriate sequence
- The Sorted Data is processed and accumulated along with the cost factors to generate a report.

Both programs use less than 100K of storage and run in approximately 30 seconds of CPU time.



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FIGURE 8. COMPUTER CONFIGURATION FOR PROGRAM 2

Ú	MANDATORY QUETA GROUP
1	COMBAT OPERATIONS GROUP
2	MINILE SUPPLIET GRELP
5	HASE SUPPLIET ENTUR
4	CHERATICNAL STAFF GREUP
5	MISSION THAINING GROUP
b	THERNIEGE CANAGEMENT. ADMINISTRATION AND GENERAL THAINING GR.

FIGURE 9. FUNCTIONAL GROUP DESCRIPTION DATA

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SUBMARINE FIRES FRIGHAM
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       MINE FORCES PREGRAP
       SERVICE FIRLES PRIGHAM
       SURFACE CUMENTANT FURCES PROGRAM
 5
       AIR FURCES FRIGHAM
       CARGE MANDEINE FURLES
 b
 7
       CONSTRUCTION FLACES PALGRAM
 ۴
       AMPHIBIOUS FORCES PROGRAM
 4
       MARINE CLAPS FUNCES PECCHAN
       NAVAL INSPIRE MARKARE FERRES FREGRAM
10
       SPECIAL AND GENERAL SUPPLAT FURCES PROGRAM
11
12
       MAJER FLEET, FINCE CIMMAND PRIGRAM
15
       MAJCE ON IFIEL / JULY / SHEEL CLAMAND PROGRAM
       SUPPERT OF ALT IES FRIGHAM
14
15
       TELECCHMUNICATIONS PROGRAM
16
       SECHALTY GREEF FREGHAM
       INTELLIGENCE PREGRAM
1/
       OFFICE OF THE SECRETARY OF REFERSE
16
19
       NAVAL HEATHER SERVICE PROGRAM
11
       DEEANIGRAPHY PREGRAM
21
       MILITARY SLALIFT PHEGRAM
       NAVAL CINTHIL IF SHIPPING PHILIPAN
C &
23
       HASES AND STATLING PROGRAM
e 4
       NAVAL MATERIAL ([ MYANI' PRI'LHAM
15
       AIR SYSTEMS PHIGHAR
74
       NAVAL ELECTRENICS SYSTEMS CLARANC PREGRAM
1
       NAVAL FALILITIES ENGINEERING COMMAND PROGRAM
م نر
       CHUNANCE SYSTEMS FREGRAM
24
       SMIP SYSTEMS PHIGHAM
       NAVAL SUPPLY SYSTEMS (CMMAN) PRIGHAM
36
31
30
       MEDICAL AND LETTAL PRIGRAM
33
       THATNING FRIGAT
54
       PERSCINEL SYSTEMS PHICHAM
35
       PLHLIC AFFAIRS FHICKAM
30
       THY PHILLIPHY
51
       RESEARCH PRIGHAN
4 H
       SELFETEVE SERVICE FRIGHAM
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FIGURE 10. NAVAL RESERVE PROGRAM DESCRIPTION DATA

IV. ESTIMATING NAVAL RESERVE SUPPORT COSTS

INTRODUCTION

The preceding sections of this report discussed the Naval Reserve and indicated the general changes to the NARM that are required to enhance its capability to estimate the annual direct costs associated with a particular Naval Reserve force. This section of the report addresses the estimation of costs (e.g., command, logistics, basing, training, etc.) that contribute to the support of the Naval Reserve as described in Section I.

Since the information generated as a result of ORI's analysis will be used to revise/enhance the NARM, it is necessary that our treatment of support be compatible with the approach currently used by that model.

To accomplish this, we have divided the resources (by appropriation) within a support program element (PE) into those considered to be fixed and those considered to be variable or thruput in the base year. Further, in order to provide the capability of generating estimates for the variable support costs, we have identified groups of support resources which support Naval Reserve users and have defined proxy measures of support output to be used for estimation of support resource requirements. The extent to which existing NARM sectors will have to be revised or new sectors created as a result of this work will have to be determined by OP-901M.

Based upon the information provided to us*, the basic NARM relationship of proxy variable to support resources is represented by the following equation:

^{*} Center for Naval Analyses, Resource Analysis Division Working Paper (RAD) 260-74, "An Analyst's Guide to the Navy Resource Model (NARM)," by P. E. Hudak, 2 August 1974.

where:

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- P_n = a factor used to influence the year n and base year relationship between support resources and the value of the proxy variable
- α = a damping factor used to influence the year-to-year variations in support relative to variations in the proxy variable.

Based upon our investigations to date, we see no reason for setting P_n equal to anything other than 1.0. We are unable to make concurrently suggestions concerning what the value of α should be.

USERS IN DPPC SUPPORT CATEGORIES

In conducting analyses of the support costs associated with the Naval Reserve, it is inappropriate to use the conventional definitions associated with the Defense Planning and Programming Categories (DPPC) of support (i.e., categorizing particular program elements as mission support forces and central support forces). This is because many of the Program 5 program elements which are in the DPPC support categories actually centain funds that are used for the pay and allowances of Selected Reservists who, in peacetime, receive drill pay for participating in training (weekly, monthly or annually) designed to preserve or upgrade their particular skills. Any "contributory support" provided to other activities of the peacetime Navy by these individuals in the course of their training is of a secondary nature.*

CATEGORIES OF SUPPORT

There are two general categories of support considered in this project. These include:

- Support provided to Program 5 users from other elements in Program 5
- 2. Support provided to Program 5 users from elements in programs other than Program 5.

^{*} Possible exceptions to this statement are Carrier Air Wing Staffs, Ship Maintenance and Repair Units, Underway Training Units and Fleet Training Groups. However, in our judgment it would be inappropriate to model these units as support because it is doubtful that the funds associated with them (which are only RPN) would change at all if the forces they provide support to were to change.

Within each of these categories, we can further subdivide support into the following:

- Command
- Logistics
- Basing
- Training.

Program 5 Support to the Naval Reserve

As a result of our analyses, part of the resources in six Program 5 program elements (PEs) have been identified as support to the Naval Reserve. These are (in their appropriate DPPC):

- Mission Support Forces
 - Reserve Components Support

PE 58170 -- Special Category Trainees

PE 58171 -- Base Operations (Naval Reserve)

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PE 58172 -- Training Support (Naval Reserve)

- Central Support Forces
 - Command

PE 59514 -- Headquarters Level (Naval Reserve)

PE 59520 -- Field Command (Naval Reserve)

. Logistics/Supply Operations

PE 57113 -- Logistics Support (Naval Reserve).

Special Category Trainees. This program element includes only RPN for Category F trainees and Category D trainees. Uniform Training/Pay Category F includes non-prior service personnel who enlist in the Selected Reserve for a six-year term and have entered into the initial period of active duty for training for a period of not less than four months. Category D individuals are members of the Ready Reserve (note they are not Selected Reservists) who receive their peacetime training only by attending 12 to 14 days (exclusive of travel time) of active duty for training annually with pay.

For the support resources in this program element, we consider only the RPN for the Category F trainees as variable; Category D trainees are thruput. The proxy variable for the Category F trainees is total authorized drill pay officers and enlisted personnel in all other Program 5 program elements.

Base Operations (Naval Reserve). This program element contains MCNR, MPN, O&MNR and OPN. As mentioned previously, we are considering MCNR and OPN as thruputs. These resources are for approximately seven Naval Air Stations, one Naval Air Facility, nine Naval Air Reserve Units (NARUs), 13 Naval Air Reserve Detachments (NARDETs), and 330 Naval and Marine Corps Reserve Centers/Naval Reserve Centers/Facilities -- under the command of the Chief of Naval Reserve -- located at over 360 sites throughout the United States. These resources are also for an allowance of aircraft used in the training and support of the Naval Reserve.

Based upon previous analyses of fixed and variable costs of Naval Stations and Naval Air Stations in the U. S., conducted at the Center for Naval Analyses*, approximately 70 percent of the annual operating resources for Reserve Air Stations is fixed.

It appears reasonable to assume that this situation with regard to the Reserve Air Stations has not changed appreciably since the period for which the analysis was conducted. Further, it also appears reasonable to assume that the percentage of fixed and variable costs for the other Naval Reserve installations accounted for in this program element is comparable.

Hence, it is suggested that 70 percent of the O&MNR and MPN for all of these installations and aircraft be considered as fixed. A typical Reservist attends 48 drill periods and serves 15 days of active duty training per year. He works an equivalent of seven work-weeks per year as compared to the 48 worked by his active duty counterpart. Hence, on the average, Reservists require support from the military establishment equal to about .146 of the average active person. Therefore, for the 30 percent portion that is variable, the proxy variable used should be: (.146) times (total authorized drill paid officers and enlisted personnel) plus (total of all active officers and enlisted personnel in all Program 5 program elements except those considered as support).

<u>Training Support (Naval Reserve</u>). In this program element are RPN funds that are used to pay for:

- Technical training
- ASW schools
- Minewarfare training
- Professional training
- Afloat training duty
- Collateral and general support equipment.

We suggest that the proxy variable used be total RPN for Program 5 users (i.e., all PEs except those discussed in this section).

^{*} Institute of Naval Studies Memorandum (INS) 654-72, "Selected Analysis of Fixed and Variable Costs," by Goudreau, Kuzmack and Wiedemann, 15 May 1972.

Headquarters Level (Naval Reserve). The resources accounted for in this program element are those associated with support of the Naval Reserve at the Washington Headquarters level. This includes TAR (Training and Administration, Reserve) officers paid for from the RPN appropriation in accordance with Title 10 USC Section 265. We suggest that all resources (O&MNR and RPN) associated with this program element be thruput, as they are relatively fixed.

Field Command (Naval Reserve). The remaining TAR billets paid for by RPN are included in this program element as are all other costs associated with Naval Reserve support at field headquarters, command and activity level. Among the activities covered are:

- Chief of Naval Reserve at New Orleans
- Commander Naval Reserve, Representatives at Norfolk, San Diego
- Reserve Supplement of Naval District Headquarters
- Naval Reserve Readiness Commands
- Joint Strategic Target Plan Staff Support Component
- Naval Reserve Manpower Center

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• Naval Officer Record Support Activity.

As with PE 59514, we suggest that this support program element be treated as a thruput, since it too appears relatively fixed.

Logistics Support (Naval Reserve). The resources accounted for in this program element are those for a large portion of O&MNR Budget Activity 2 - Depot Maintenance, which provides for the repair, overhaul and installation of technical training equipment. Funds are also included in this PE for civil engineer support equipment. It is suggested that the proxy variable for this program element be total drill paid officers and enlisted personnel.

Support to the Naval Reserve from Other Than Program 5

The information provided to us by the Navy during the course of this study was incomplete with respect to shedding light on to what extent the NARM considers support resources to be related to the Naval Reserve. The information contained in "The Analyst's Guide..." appears to have been overtaken by events (e.g., the only Program 5 program element identified as being modeled as variable support or thruput in the NARM -- 52414N - Sea Control/Air Base Operations -- no longer exists). According to Department of Defense Handbook 7045.7-H, "FYDP Program Structure - Codes and Definitions" dated 11 February 1975, there is no longer a PE 52414N. Sea Control/Air Base Operations is now the title of PE 52403N. However, the activities funded in this program element are Reserve ORUs including those for:

- Naval Air Facilities
- Naval Air Stations
- Intermediate Maintenance Activities.

Therefore, we do not consider this program element to be support.

However, we did make an attempt to use "The Analyst's Guide..." together with the DOD Handbook 7045.7-H and the Department of Navy "Juscification of Estimates for Fiscal Year 1976 Submitted to Congress" for Operations and Maintenance, Navy (0&MN) to suggest how other support to the Naval Reserve may be approximated. Since the information provided to us indicated that all of command is treated as a thruput by the NARM, all PEs in that DPPC were ignored. In addition to the program elements that are already modeled by the NARM as ones that contribute support to active duty persons (whether they are associated with the active or reserve force), the following PEs were identified as ones that potentially provide support to the Naval Reserve.

- Mission Support Forces
 - Base Operating Support (PE 24615) -- Fleet Support (Port) Base Operations
- Central Support Forces
 - . Base Operating Support (PE 72896) -- Base Operations
 - . Medical Support (PE 81412) -- Recruiting and Examining
 - . Personnel Support (PE 8111) -- Recruit Training
 - . Logistics

PE 71111 -- Supply Depo: Operations PE 71112 -- Inventory Control Points PE 71113 -- Procurement Operations

Transients (PE 81610) -- Permanent Change of Station/ Enlisted Accessions Moves.

Fleet Support (Port) Base Operations (PE 24615). According to "The Analyst's Guide...", 70 percent of the resources associated with this program element are treated as fixed or thruput, with the remaining 30 percent being allocated/modeled as variable, with the average number of Navy officer and enlisted personnel assigned to all fleet ships being the proxy variable. This program element includes the manpower authorizations, peculiar and support equipment, necessary facilities, and the associated costs specifically identified and measurable to the following:

- Amphibious Bases
- Naval Bases

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- Naval Stations
- Degaussing Stations
- Naval Construction Battalion Units
- Naval Activities Overseas
- Naval Support Activities
- Naval Submarine Bases
- FPO San Francisco, California.

Since these activities provide support to the Naval Reserve, it is suggested that the proxy variable be revised to include: (.146) times (average number of Navy officer and enlisted personnel) plus (average drill paid reservists assigned to fleet ships, NRF ships, and Coastal/River/UDT forces).

Base Operations (PE 72896). According to "The Analyst's Guide...", the resources associated with all claimants in this program element are allocated on the basis of the total Navy and Marine Corps end-strength of all program elements. Included in this program element are the costs associated with numerous activities including the Navy Exchanges and Navy Commissaries, which "The Analyst's Guide..." erroneously identifies with PE 88096. Since the Naval Reserve receives support from the activities in this program element, it is suggested that (.146) times (average total drill paid reservists) be added to the proxy variable currently being used.

Recruiting and Examining (PE 81412). The NARM reportedly estimates the resources associated with this program element as a function of USN plus USNR non-prior service accessions. This program element includes the costs associated with:

- Examining and Entrance Stations
- e Recruiting Stations
- Recruiting Main Stations
- Recruiting Publicity
- Recruiting Activities
- Recruiting Headquarters
- Recruiting Districts.

This allocation appears correct.

Recruit Training (PE 81111). This program element includes costs involved with:

- Basic Training Centers/Stations
- Recruit Training Centers/Stations
- Replacement Training Centers/Straining

The NARM-reported models allocate the costs associated with this PE as a function of USN plus USNR non-prior service accessions. This appears correct also.

Supply Depot Operations (PE 71111). The briget backup for the costs associated with Supply Depot Operations indicates that the program objectives and the force levels to be supported are utilized to determine workload requirements at stock point activities. These requirements, in turn, are projected on the basis of the relationship between the workloads at supply outlets and the forces supported (i.e., ships, aircraft, and military personnel). The NARM reportedly uses ship O&MN for all ships, aircraft O&MN for all aircraft, and average strength of officers for all ships and aircraft as proxy variables for the appropriate resource categories. If "all" includes reserve forces, this appears correct, except that for the military personnel-related line item (.146) times (total drill paid Reservists) should be used with the proxy.

Inventory Control Points (PE 71112). The same comments apply to this program element as were stated for Supply Depot Operations.

Procurement Operations (PE 71113). Again, the same comments as were stated for PE 71111 apply.

Permanent Change of Station/Enlisted Accessions Moves (PE 81610). The NARM reportedly models the resources associated with this program element with USN plus USNR non-prior service accessions as the proxy variable. This appears correct.

APPENDIX A RPN MODEL INPUT DATA AND PAY FACTORS

Appendix A lists input data and the resulting Naval ${\tt Reserve}$ officer and enlisted pay factors.

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APPENDIX B

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CRU, SRU, ORU, AND IRU RPN COSTS BY PROGRAM ELEMENT AND DEFENSE, PLANNING AND PROGRAMMING CATEGORY (DPPC)

Appendix B lists the RPN costs (designated by \$) of basic unit types (CRUs, SRUs, ORUs, and IRUs) by program element and by Defense Planning and Programming Category (DPPC). Also included are the number of officers and enlisted assigned (designated by #) and their associated drill status. Totals of cost and manpower are generated for each type of unit, for each program element, and for each DPPC and their major sub-categories. The final entries in the appendix are the totals for the entire Selected Naval Reserve.

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GENERAL PURPOSE FORCES	ž	AVAL F	FURCES					W ASA	ND FLEF	T AIR	ASY AND FLEFT AIR DEFENSE FORCES	FORCES			ะ	(CCSTS IN 1000)	10001
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GENERAL PURPOSE FORCES	FCRCES	2 A V	RCES MAVAL FORCES					HaHV	AMPHIBIOLS FORCFS	ORCFS					٤	CCCCTS IF 1000)	10001
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GENERAL PUPPOSE FORCES NAVAL FORCES 52472N INSHORF HANDERERE			COU NRPIUUS UNIT	t r	SUPTOTALS #	•	PAGE TOTALS #

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Section 1

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TENERAL PURPOSE FORCES	SE FORCES NA	NAVAL FEREFS					NAVAL	NAVAL SUPPORT FOPCES	T FOP C	ES				u	(CCS1S 1A 1000)	_
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	SURTOTALS #	0	0	0	C.	0	0	c	0	0	01	¥	c	c		10
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SRU AC (22/143)	3)	0	0	0	c	c	0	0	0	0	27	361	c	٥	N	27
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SAU AC (51/105)	53	c	c	0	د	c	c	0	0	0	3	6،	c	e		ü
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GENERAL PURPOSE FORCE NAVAL FCPCFS	DSE FORCE	2	VAL F	Sign	9				***	WAVAL SUPPORT FORCES	T FORCE	S				۲	(COSTS IN 1000)	10001
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ES	RESTAVE DRILL FVL	c 0	00	o `a	00	00	00	00	06
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GENERAL PURPOSE FORCES	X0x74	CRU MILDEP/CIV MAGNED UR	SUBTOTALS					SUBTOTALS	PAGF TOTALS #
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(CUSTS IN 1000) TOTAL RESEPVE	25 80	in in	28 17C 123 21C	112 366 480 453	162 54C (95 735	327 1150 1383 1541	6 84 23 104	280 128C 1209 1697	286 1264 1232 1201	00	0 0	613 2514 5615 3145
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φ #	, c	C.	င္ပ	IJζ	ಷ೯	3 C	ಎ೯	(5	= c	<i>o</i> c	e c	cc
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MAVAL SUFPORT FORCES RC P4 NPILL 60 (RI) GE 600	, , ,	: ပ	00	144	301	360 502	οι	720	1004	cc	60	10 FD 15 96
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GFREPAL PURPOSE FORCFS NAVAL S2379% FLEET SUPPORT CIV*	#: 4 +		(4-4)	CPU VR (C-118) - 9 #	CAU VR DET (C-11R) #	SUBTOTALS #	SRU VC (OPG MATCF ACT) #	SRU VR (C-118)	SUBTOTALS	ORU CCMRESTACSUPPUING #	SUPTOTALS "	PAGE TOTALS #
GFREP A)E 1180	; ;	C40 VC (A-4)	CPU VR	C4D VR		SRU VC	SRU VR		ORU CC		

GENERAL PURPOSE FORCES NAVAL FCRCES 522804 SPECIAL COPBAI SUPPCRI - CARC	NAVA	L FCRCES	1 - CARG	CAREC FANTLING	ING		PAVAL	NAVAL SUPPORT FORCES	T FORCE	٤				Ξ	(CCSTS IN 1000)	10001
		ACTI	VE NAVY						_	R SFRVE	የተልህን					
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CRU CARGO HANCLING BATTA #	**	c	0	0	2	c	,	=	0	c	4	463	c	c.	4.8	464
!	0	c	0	0	0	c	0	0	c	0	144	414	7	0	164	574
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APPENDIX C

CRU, SRU, ORU, AND IRU RPN COSTS BY PROGRAM ELEMENT AND BY NAVAL RESERVE PROGRAM

Appendix C lists the RPN costs (designated by \$) of basic unit types (CRUs, SRUs, ORUs, and IRUs) by program element and by Naval Reserve program. Also included are the number of officers and enlisted assigned (designated by #) and their associated drill status. Costs of each type of unit are subtotaled and each Naval Reserve program is totaled. The final entries in the appendix are the totals for the entire Selected Naval Reserve.

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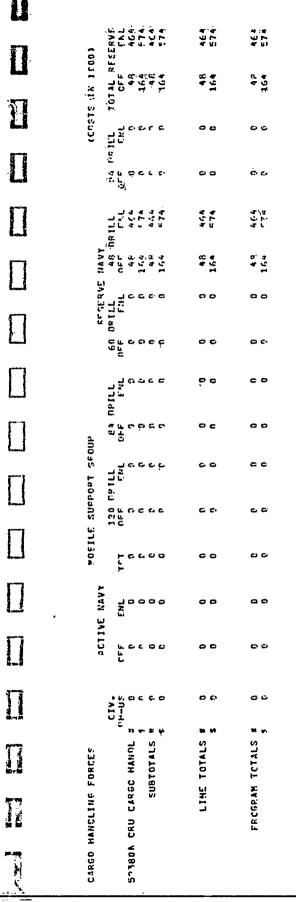
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     FORTRAN IV
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11/39/36
                                                                                                                                                                                                                                                                                                                                       32 CONTRNUE
33 MRITE(6.10.0P) ICSDIE), (IDA/ACJ-N-1), J=4.8),(CINE(J),-=1,16)
19(KINE(4),4.5-19.16)
4RITE(6.10.07) (ISTET(J),-=1,-16),(KSTCICJ),4.5°(16)
10.07 FORMAT(/16X, SUBTOTALS), Y **14,*17,1X+5(16,17),1X,217/
10.05 FORMAT(/16X, SUBTOTALS), Y **14,*17,1X+5(16,17),1X,217/
10.05 FORMAT(/16X, SUBTOTALS), Y **14,*217)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                *317*1X*5(16*17)*1X*217!
                                                                                                                                                                                                                                                      WRITE(6+1015) (IEPPC2(8+JU)+F=1+4)+(12TOT(J)+J=1,16)+
1 (IOPPC2(8+L))+F=5+10)+(K2TCT(J)+J=1+16)
= 75296
DATE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                TF(IDATA(I+h).AE.IZATA(I+h-1)) SC 10 44
                                                                                                                                                                                                                                                                                                             30 IFCICATAC2.N.EG.ICATAC2.N-13360 TO 35
                                                                                                                                                                                                                                                                                                                                 £5 OT 69
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1008 FD944T(/1X+A1++FL ++EA4++ 1*+14
HAIN
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FF(IPATA(2.K-1).FG.I)
                                                                                                                                                                                                                                             295 IF(ID.NE.16) GC 1C 4
                 292 1=1,16
                                                                                                                                                                                                                                                                       50 297 1=1,16
12TC1:13=0
                                                                                                                                                                                                                                                                                                                                                                                                                 LINE(1)=0
*STOT(1)=0
                                                                                                                                                                                                                                                                                                                                                                                                                                                       50 37 1=4.7
                                                                                                                                                                                                        12TOT(1)=0
X1TOT(1)=0
                                                                                                                                                                                                                                                                                            K2T0T(1)=0
                                            KST01(1)=0
                                                                                                                                                                                                                          K2T07(1)=0
                                                                                                                                                                                                                                                                                                                                                                                                                                      ISTOT(1)=0
                                   LINE(1)=0
                          KINF (I) =0
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                        37 FONTINUE
                                                                                                                                                                                                                                                                                                                                                                                                                                               GO TO 48
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11/39/36	
-	17.217/
0ATE = 75296	1 25%** \$**!4,317,1%*5(16,17)*1%*217) DO 45 [=10.6 KINE(1)=0 45 LINE(1)=0 46 CUL (01.6 50 CONTINUE 55 WRITF(6,1009)(1GTCT(1)*]=1,016)*(FGTOT(1)*]=1,016) 100° FORMATY(1//13%**6RCSS TOTALS******14,317,1%*5(16,17)*137/*17/*18/** RETURN FRIURN FRIURN FRIURN FRIURN
DATE =	(71) 1 (10) • I = 1
	6+17)+1X+217) 14-16)+(PGTOT(LS************************************
FAIR	1X+5(16+ (1)+1=1+ S TOTALS 1X+5(16+
	25x** \$*•14*317*1X*5(1) DO 45 I=10.6 KINE(1)=0 CALL GOLE (A) CONTINUE WRITF(6*1009)(IGTCI(1)*I= PORMAT(///13***GRCSS TOTA 25x** \$**14*317*1X*5(1 END
	1 25%* \$** 1 DO 45 1=1.16 KINE(1)=0 45 LVE(1)=0 46 CALL COLL (A.) 50 CONTINUE 55 WRITF(6*1009) 100 FORMAT(///13% RETURN END
FORTRAN IV G LEVEL 21	1 DO KTN 45 LTU 48 CAL 50 CON 55 WRI 100° 1 RET
AN IV G	
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PAGE 0001
        11/39/36
                                                                             SUBROUTINE CCLL(h)
COMMON ICPPC1(6+7)*ICPPC2(10+27)*ICPPC3(13+)2)*IPEC(15+150)*
LIDATA(21+4E0)*LINE(16)*
RSTCT*(16)*RTOT(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(16)*RSTCT*(
                                                                                                                                                                                                              DATE = 75296
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      ISTOT(3) = ISTOT(3) + IDATA(14,N) + IDATA(3,N)
ITOT(3) = ITOT(2) + IDATA(14,N) + IDATA(3,N)
IGTOT(3) = ISTOT(3) + IDATA(14,N) + IDATA(3,N)
ISTOT(5) = ISTOT(3) + IDATA(14,N) + IDATA(3,N)
IZOT(5) = IZOT(5) + IDATA(14,N) + IDATA(3,N)
KTEMP=CIDATA(14,N)+IDATA(3,N)+FACT(12))/1000++5
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           11TOT(4) = 11TOT(2) + 11TOT(3)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        Gr 10 17
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ISTOT(4) = 1STOT(2) + ISTOT(2)
ITOT(4) = ITOT(2) + ITOT(2)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                IGTOTCA: IGTOTC2: + IGTOTC?
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          KGTOT(4)=KGTCT(2)+KGTOT(2)
KITOT(4) = KITGT-2) + KITOT(2)
KZTOT(4) = KZTOT(2) + KZTOT(2)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        IF(IEATA(K+1.4), NE.IE) GC TO
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     K1707(3) = K1767(3) + KTFMP
K2707(3) = K2707(3) + KTEMP
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    KST0T(4)=KSTCT(2)+KST0T(3)
        COLL
                                                                                                                                                                                    1IDATA(21,4En),LINE(16),
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    KSTOT (3)=KSTGT (3)+KTFMP
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              KGT01(3)=KGTC1(3)+KTEHP
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     GO TC 20
IF(IDATA(K+1+A).NE.ID)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   KTOT (3)=KTOT (3)+KTERP
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     KINE (3) =KINF (3) +KTEAP
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             23
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        FORTRAN IV G LEVEL
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23 COFF	IF(ICATA(K+1+N).AE.IC) GO TO 18 1=1-2 L=1-1 BO TO 20 IF(ICATA(K+1+N).AE.IR) GO TO 20 1=1-2		12101(12) + 101118 121(12) + 110118 121(13) + 110118 121(13) + 11018 121(13) + 11018 121(14) + 11018 121(16) + 11018 1
IV G LEVEL	17	20	
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PAGE 0003	LOCATION 2846 2559 2594	LOCATION ES FC	
PAG	cyweol Idata Fact Kitot	SYPBOL N L	
11/39/36	LOCATION 784 PF14 CD44	LOCATION E9 F8	
•	SYMPOL IPEC IRTOI KETCI	SYMBOL ID K	
75296	C1K4	ž	4.36
DATE = 75296	/ PAP SIZF C164 SYPROL LOCATION 1DPPC3 4FC 1TOT 0FCA VTOT C004	LOCATION E0 F4	.0AD.#AP 58 Size =
	7 44 SYPPOL IDPPCS ITPT VTOT	5 Y P B O L 1 B 1	ID#ERCDIC#SOURFE#NOLIST#NOMECK#LOAD##AP NAME = CCLL
7700	,	₹	E,NOLISI + LINECE EE
	CCPPON BLCCK / L LOCATION 2 PESA FESA C1CA	SCALAR WAP ICL LOCATION EC FO	TC+SOURSE CCLL PENTS =
21	SYMFOL 10PPC2 1STC1 KSTC1 11TC1	SYMBCL IC	
	2 0	X O E	EFFECT* EFFECT* SOU NO DI
FORTRAN IV G LEVEL	LOCATION 0 8554 8784 1784	LOCATION D8 EC	*CPTIONS IN EFFECT* *OPTIONS IN EFFECT* *STATISTICS* SOUR
FORTRA	SYMBCL IOPPC1 Line Kine K2T07	SYMBOL 16 KTEMP	+ CPT + OPT + STA

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DATE = 75296

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FORTRAN IV G LEVEL

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K1=999 DO 10 J=1+ND#TA

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4 in 20 12 2

F(K1-10ATA(15-d))	10.4%
F(K2-1CATA(15-d))	10.5%
F(K3-1CATA(15-d))	10.5%
F(K3-1CATA(20-d))	10.6%
F(K5-1CATA(20-d))	10.8%
F(K5-1CATA(21-d))	10.8%
F(K7-1CATA(21-d))	10.8%
F(K7-1CATA(21-d))	10.8%
F(K1-1CATA(21-d))	10.8%
F(K1-1CATA(15-d))	10.10
K3-1CATA(15-d)	
K5-1CATA(15-d)	
K5-1CATA(21-d)	
000113 000113 000113 000113 00013 00023 00023 00023

K10=1DAT&(7.0) K9=IDATA (6.0)

E CONTINUE 10 13 J=1+21 K4=TCATA(J+1) 154TA(J+1)=1CATA(J+P) 5 CONTIPUE

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PASE POOT
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5 (OONLY (19)*(SCHTP)* (CONLY (17) *X5 PRO)* (CONLY (15) *X7PPRO)*
7 (CONLY (19)*(SCHTP)* (CONLY (17) *SE PRO)* (CONLY (15) *X7PPRO)*
8 (CONLY (4) *XCDPFF)* (FONLY (7) *SE PRO)* (FONLY (7) *SE PRO)*
9 (FONLY (17) *X1DPFF)* (FONLY (11) *X1PPF)*
9 (FONLY (15) *PAYSPF)* (FONLY (14) *FORTED)* (FONLY (15) *FORTE)*
9 (FONLY (16) *PAYSPF)*
10 (FONLY (16) *PAYSPF)*
11 (FONLY (16) *PAYSPF)*
12 (FONLY (16) *PAYSPF)*
13 (FONLY (16) *PAYSPF)*
14 (FONLY (16) *PAYSPF)*
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18 (FONLY (16) *FONLY (16) *FON
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              2 (CO*(10)**Z-FOFY)*(CCM(11)*X7-PDAY)*(CCM(12)*ABMIN)
EQUIVALEPCF (COMIY(1)*ACDPAO)*(OMLY(2)*ACDPRO)*(CONLY(3)*ACDPRO)*
2 (OONLY(A)*ASC)*(CONLY(E)*XCDPAO)*(CCMIX(C)*XCPRO)*
CONLY(10)*XCOPAC)*(CONLY(P)*XCPRO)*(CONLY(P)*CLATA)*
* (OONLY(10)*CTTFO)*(CONLY(11)*CIOTGO)*(CONLY(12)*ATRAAD)*
* (OONLY(12)*ITAAFO)*(CONLY(11)*CIOTGO)*(CONLY(12)*ATRAAD)*
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    EQUIVALFACE (CCM(1)*FICA)*(CCM*4)*ACDAVA)*(CCM(F)*ACDAVB)*
1 (COM(6)*ACGAY)*(COM(7)*XCPAYA)*(COM(P)*XGPAYB)*(COM(9)*XI2DAY)*
                                                                                                                                                                       COMMEN IPPECIGAT), IPPECACIO.27). TDPPECCIS. 13). FPECCIS. 150).
IDATAC21.4503.LINECIA.).
FACT (12). KSTOTCIA.). KSTOTCIA. KSTOTCIA.). KSTOTCIA.
                                                                                                                                                                                                                                                                                                                                                                                                                  DIMENSION COP(12), CONLYC20), FONLYC15), TNC20), KGROSO(11,8), BRD(8), BAGLPO(8), FAGNO(8), FATPC(8), SURFO(8), SURF
                DATE = 75296
                                                                                                                                                                                                                                                                                                                                                               3 K1TOT(16). #2TC1(16). 11TCT(16). 12TOT(16)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              qfan (f.110hc) (yabacco(J.1), Jaj.11), lik
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         MELA*,11,*1=7*(]*P)03J0BH) (L10149) B1(BK
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NO 25 1=1,C
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FORMAT (1X,15,716,7127, A3)
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52305N
          ATTACK CARRIERS
52306N
          MULTI-PURPOSE AIRCRAFT CARRIERS
52311N
          A-4 SQUADRONS
52312N
          A-6 SQUADRONS
52313N
          A-7 SQUADRONS
52316N
          F#8 SQUADRONS
52317N
          F=4 SQUADRONS
52318N
          F=14 SQUADRONS
52323N
          COD SQUADRONS
52324N
          EARLY *ARNING AIRCRAFT SQUADRONS
52325N
          RECENNAISSANCE SQUAURENS
52326N
          SEA BASEU ELECTRONIC WARFARE SQUADRONS
52327N
          SHORE BASEU ELECTRONIC WARFARE SQUADRONS
52328N
          READINESS SGLADRONS (CVK)
52330N
          CARRIER ASM SGUADRONS
52331~
          S-2 SRUADRUNS
          SH-1 SQUADRONS
523321
52333N
          8-3 SGUADRONS
52336N
          SEA CONTROL SHIPS
52337N
          VIOL SQUADRENS - SEA CONTROL SHIP
52338N
          LAMPS
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52345N
          SUPPORT FORCES
523481
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          SUPPORT FORCES
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          MINING FORCES
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          MINE COUNTERPLASURE FORCES
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52361N
          MINE AND MINE SUPPORT
          UNDERSEA SURVEILLANCE SYSTEMS
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          AMPHIPIOUS ASSAULT SHIPS
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          AMPHIPIOUS SUPPORT SHIPS
52368N
          AMPHIBIOUS TACTICAL SUPPORT SHIPS
52371N
          CCASTAL/RIVER FURCES
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          SPECIAL WARFARE FURCES
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          EXPLUSIVE GRONANCE DISPUSAL FURCES
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52377N
          MAJOR FLEE: SUPPORT SHIPS
523782
          MINCH FLEET SUPPORT SHIPS
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          SPECIAL COMMAT SUPPORT - CARGO FANULING
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          SPECIAL COMPAT SUPPORT - MCBILE GROANCE TECH
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          SPECIAL COMBAT SUPPLIET - CCMBAT CAMERA
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52383N
52384N
          NAVAL CONSTRUCTION FORCES
52386N
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524014
          SEA CONTROL/PROJECTION - AIR HASE OPERATIONS
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              52512M
                         OTHER COMBAT SUPPORT (MARINE RESERVE)
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              53131N
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              53132N
                         ELIAT CENTERS
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                         INTELLIGENCE PRODUCTION ACTIVITIES
              55138N
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                         SCIENTIFIC AND TECHNICAL INTELLIGENCE
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1008 FORMATCIX.15.A1.IX.A1.FR.O.P.U.O.P.U.P.U.O.IS.IX.AI.JIX.SCIE.I7).
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1006 FORWAT(//12x+*LINE TOTALS *++#*+15+1X+3Y7+1X+5(16+17)+1X+217/
1 29y+**+"+15+1X+27+1Y+5(16+17)+1Y+217)
                                                                                                1 1X.217/24X+***1541X+317+1X*5f16+17>1X*217)
4411E(6+1007) (151C1(J)+J=1+16)+(KSTOT(J)+J=1+16)
1007 FOR-4FT(14X,**5UHTCTALS ****-1541X+31741X+5f16+17)+1X*217/
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   URITERGAINDIN (ICPPC2(Mal) + M=1 + 111 to (10PPC1(M+J) + M=1+15)
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254 BRITF(641009) ICO184204N-134 ICATA(214H-134 ICSOI(134
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IF(IFATA(2.1.1).EQ.1) GO TO
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                                                                                                                                                                                                                                                                        CALL RDCOST
CALL RDCOST
CALL ROPETA (NEATA)
CALL SORTEP (NCATA)
DO 3 1=1+16
KIME(I)=0
LAME(I)=0
KSTGT(I)=0
ISTOT(I)=0
ITOT(I)=0
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           F(N.NE.1) FC TO 2"
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2000		. =	TE(6+1001	2											
800	•	1001	FORMATCIHIS	00011		, i									
6000	-		D (5.1002	(541002) (1842) 4J=1420)	-J=1+20)	3									
010		1002 FOR	TF 45-105	4))3) (16(4)) out = track	-									
012		1005 FOR	FORMAT (1X+20A4)	20.443											•
013		00	10 4=1.12	2 CC	D. CINK JD.	d=1.18)									
015		1004 FOR	FORMAT (F10-2+17£4+A2)	-2417E44A	23										
016		147	TES6*1015	50 TC F	-	.=1,18)									
018		1915 FOR		10-4-1784	•A2)										
070		S URIVE	10 10 [YF 46•100	10 (6.1005) CCP(1).(INT	Kt J,	44=1418)								•	
023		44	IT INUE												
0022		1005 FOR	TATA CIX.	-15-2-17A 7721	•1784•A2>										
924		FAC	.1 (12) = C0.	38											
į	_	C REA	READ OFFICEDS	30											
125 026		VAITE	TE (6-106	03) (INC)	(IN(J)+J=1+20)	_									
027		000	15 I=1+2(0 33 COM Y C	11.5 (12.(.1)	(8, 412, 6)									
0 2 0		15 WRIT	; – ,	DE) CENTA	CENT Y CINCA	C) + J=1 + 18	_	•							
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0032		20 VRITE 00 22		03) (INC)	J=142	G									
9 4 6			to (5,100f)	F) (KGPOSOCJ	S0(J.I).	L' 1411)+KTEM	1£M								
21,00 0036		1006 FOR 22 4RI	PORMAI (154)	INTERIETA	8064.13.	(15410164127483) (641007) (KGPOSO(441)44=1411)4KTEM	¥ 3 1							•	
120			MAT CIX+	1-41016+1	2X•A3)									•	

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PAGE 0002
16/08/36
                                                                                                            1008 FORMAT (F5.2-5F6.2-47X+47)
30 WAITF(6.1009)PPRC(1)+BAQWPO(1)+BAQWO(1)+RAQWOU(1)+AIRO(1)+SURFO(1)
1 +KTFM
                                                                                   | DO 69 1=1.5
| READ (5.1018) | PEPF(I).8AGLPF(I).8AGUE(I).XCFNF(I).5EAE(I).NTEP
| 60 URTIF(6.1012) | PEPF(I).PAOUPF(I).8AGUF(I).XCFNF(I).SEAE(I).NTEP
| 191P FORMAT (F5.294F6.2948X.A.A.)
 DATE = 75296
                                                                                                                                                                                                                                                                                                                                                                                                         PEAD (5-1002) (1h(1),J=1,20)
WRITE(6-1003) (1h(1),J=1,20)
n0 50 1=1,9
REAN (5-1016) (KGROSE(J-13-L=1,10),WIFW
WRITE(5-1017) (KFROSE(J-1)-L=3-10),WIFW
FORWAT (15-9(1,5,4,4,3))
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      IF(I.NF.4) FChLY(I+10)=.01+FCHLY(I+10)
                                                                                                                                                                                                                                                                                                                        READ (5-1002) (IN(L)-J=1+20)
VRITF (6-100?)(YN(L)-J=1+20)
DQ 40 T=1+1F
READ (5-1100+ FORLY41)+(IN(J)-J=1+1F)
49 YSITF(6-100F) FORLY(1)+(IN(J)-J=1+10)
                                                                                                                                                    9 FORMAT (1X,FE,2,5FE,2,42X,43)
05MLY( 1)=01*CONLY( 1)
00NLY( 2)=01*CONLY( 2)
00NLY( 5)=01*CONLY( 5)
00NLY( 5)=01*CONLY( 5)
00NLY( 5)=01*CONLY( 6)
00NLY(16)=01*CONLY( 6)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         09 55 I=144
READ (5,100?) (IN(J),J=1,20)
URITE(6,100?) (IN(J),J=1,20)
                                         (1h(J),J=1,20)
(1h(J),J=1,20)
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SUMSC=0.
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READ FRLISTFF
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                           DO 25 1=1+4
READ (5+1002)
BRITE(6+1003)
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	16	RD(1)*FICA+)* KGR CSO47*1) + KGROSO(9*1 C(1.)*FICA+ 1))*BAQUOO(1) RPRO(1)*FICA	
	75296	0(1)+8P QV00(1) RO(1) PRO(1)+ PRO(1)+ PRO(1)+	AV6120 AV6120
	CA1E =	1(1+1) (15-1) (1) (1) (1) (2) (3) (4) (4) (5) (5) (6) (6) (6) (6) (6) (6) (6) (6	AV6110 + AV6100 + AV6
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	Ę.	AV650=0. AV650=0. AV650=0. AV670= XKCPPO BV670= SUP10 SUP10 = SUP10 AV670 = AV630 AV670 = AV630 AV610 = AV630 AV610 = AV630 AV630 = AV630 AV630 = AV630 AV630 = AV630 AV630 = AV630	AVS: 00 = AV AVGG
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APPENDIX H THE NAVAL RESERVE

BACKGROUND

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During the fiscal year 1974, the Navy began the implementation of a complete, systematic restructuring of the Naval Reserve. Prior to that time, units and individuals of the Naval Ready Reserve had been organized into two general categories depending upon priority of recall. The category of primary focus -- the Selected Reserve -- contained resources associated with high-priority recall, while the other category -- the Phased Forces -- contained resources for follow-on requirements.

Under the restructuring (which is still underway), Naval Ready Reserve personnel assets are being unitized into mission-capable, task-performing entities organized to train and mobilize as units to reinforce active Navy forces and other non-Navy agencies of the U. S. Government. These newly created units are designed to satisfy planned manning shortfalls in existing active force counterparts or to furnish the entire crew/complement for activities that are planned for activation upon mobilization.

NAVAL RESERVE PROGRAMS

The new structure of the Naval Reserve contains 11 programs (not to be confused with the 10 DNFYP programs) arranged according to the type of active forces they would reinforce. These are:

- Program 1 -- Submarine Forces Program
- Program 2 -- Mine Forces Program
- Program 3 -- Service Forces Program
- Program 4 -- Surface Combatants Program
- Program 5 -- Air Forces Program

- Program 6 -- Cargo Handling Program
- Program 7 -- Construction Forces Program
- Program 8 -- Amphibious Forces Program
- Program 9 -- Marine Corps Forces Program
- Program 10 -- Naval Inshore Warfare Forces Program
- Program 11 -- Special and General Support Program.

The FY76 distribution of the 91,124 drill paid* Naval Reservists in each of these programs is as shown in Table H.1. Programs 1 through 10 are mission/platform programs, while Program 11 contains 26 sub-programs each having a separate Reserve program sponsor. The distribution of Program 11 resources is shown in Table H.2. The Reserve portion of the NARM should have the capability of estimating the annual costs of each unit type in the 11 Naval Reserve programs and to provide summaries by program and sub-program (in the case of Program 11).

BASIC UNIT TYPES

The following are the basic unit types to be found in the new structure:

• Complete Capability Response Units (CRUs): Self-contained units providing all of the personnel assets (active duty and Selected Reserve) and equipment to provide a complete capability upon recall.

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- Ship or Squadron Reinforcement Units (SRUs): Units containing a mix of specific skills required to bring an active Navy operating platform to organizational manning. Each SRU is tailored to a specific ship class or aircraft squadron type and is planned to receive its peacetime training using equipment and facilities similar to the active Navy platform which each is designed to reinforce upon mobilization.
- Other (than Platform) Reinforcement Units (ORUs): ORUs are similar in mission and composition to SRUs except that they are designed to meet the reinforcement requirements of activities other than ship or aircraft squadrons (e.g., shipyards, bases and stations, staffs, public information offices, attache systems, public works centers, and some non-Navy agencies of the government).
- Individual Reinforcement Units (IRUs): Units made up of individuals with rare, unusual and/or specific skills which will be used to reinforce one or more activities. In the FY76 Naval Reserve structure, there are five IRUs in the Selective Service sub-program and one IRU in the Intelligence sub-program, with a

^{*} Does not include 876 Pay Group F individuals.

TABLE H.1

DISTRIBUTION OF NAVAL RESERVISTS IN THE 11 NAVAL RESERVE PROGRAMS FOR FY-1976 (IN ORDER OF RESOURCES)

Program	<u>Total Reservists</u>	Percent of Total
Special and General Support	33,281	36.5
Air	24,789	27.2
Construction	9,031	9.9
Surface Combatants	- 6,073	6.7
Amphibious	5,985	6.6
Service	3,201	3.5
Submarine	2,877	3.2
Naval Inshore Warfare	2.400	2.6
Mine	1,842	2.0
Marine	1,133	1.2
Cargo Handling	512	0.6
	-	
TOTAL	91,124	100.0

Source: OP-09R

TABLE H.2

DISTRIBUTION OF RESOURCES IN SUB-PROGRAMS OF PROGRAM 11--SPECIAL AND GENERAL SUPPORT PROGRAM FOR FY-1976 (IN ORDER OF RESOURCES)

	<u>Sub-program</u>	Total Reservists
S)	Ship Systems	4,577
	Bases/Stations	3,864
Ш	Medical Intelligence	3,632 3,469
	Security Group	3,468 3,418
П	Training	2,485
	Naval Control of Shipping	1,636
	Telecommunications	1,526
	Personnel Systems	1,517
	Military Sealift	1,317
	Major Fleet/Force Command Support Systems Command	1,170 1,110
	Ordnance Systems	1,081
	Facilities Engineering Command	540
	Air Systems Command	300
П	Major Unified/Joint/Shore Command	270
	Public Affairs	252
	Electronics Systems Command	238
	Support of Allies Law	234 217
LI	Navy Weather	198
	Research	146
	Selective Service	60
	Material Command	13
	Oceanography	11
	Office of Secretary of Defense	1
<i>r</i> 1	TOTAL	
	TOTAL	33,281

Source: OP-09R

combined total of 370 individuals. Each individual in these IRUs is planned to have a specific mobilization billet and is assigned to an IRU for administrative purposes only. The training of the individual may be on an individual basis or by training with another Reserve unit.

The FY76 distribution of Naval Reservists according to the basic type of unit to which assigned is shown in Table H.3. This distribution of Naval Reservists by basic unit type and Naval Reserve program is shown in Table H.4. The Reserve portion of the NARM should have the capability of developing estimates of annual costs for each unique unit type (e.g., NRF DD CRU, AS-11 SRU, CV Security Group ORU, Selective Service IRU, etc.) as well as developing summaries by basic unit type.

FUNCTIONAL GROUPINGS

In addition to the 11 Naval Reserve and four basic unit types, the reservists are also subdivided into seven functional groupings which characterize essential roles in total mission performance. The distribution of Naval Reservists according to functional group is shown in Table H.5, while the distribution according to functional group and Naval Reserve program is shown in Table H.6. The Reserve portion of the NARM will be capable of displaying cost summaries by functional group.

NAVAL RESERVE FORCES

In conducting resource analysis of the Naval Reserve, focus is often centered on those units which constitute the hardware-equipped Naval Reserve Force (NRF). Further, attention is usually narrowed to NRF destroyers, patrol combatants, LKAs, LPAs, and minesweepers, as well as the Naval Air Reserve squadrons. However, these latter elements of the Naval Reserve account for less than 50 percent of the CRUs and less than 20 percent of the entire drill paid Reserve. Because all CRUs are to receive equally high priority with regard to manpower and material resources, a brief discussion of the CRUs other than those cited above is included here.

Mine Forces Program

Mine Division Staffs. These seven CRUs with a total of about 50 Selected Reservists are to assist in the effective peacetime operation, administration, and training of the 22 NRF minesweeper crews. Upon mobilization, they will fill fleet and type commander billets.

Surface Combatant Forces Program

Destroyer Squadron Staffs. The 60 Naval Reservists and 59 active duty personnel in these five units assist in the effective peacetime operation, administration, and training of the 31 NRF destroyer crews.*

^{*} The FY76 program includes 3. NPF destroyer crews although there will only be 30 NRF destroyers in the force.

TABLE H.3

DISTRIBUTION OF NAVAL RESERVISTS BY
BASIC UNIT TYPE FOR FY-1976

Basic Unit Type	Total Reservists	Percent of Total
CRU	29,472	32.3
SRU	16,191	17.8
ORU	45,091	49.5
IRU	370	0.4
TOTAL	91,124	100.0

Source: OP-09R

TABLE H.4

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DISTRIBUTION OF NAVAL RESERVISTS BY UNIT TYPE AND NAVAL RESERVE PROGRAM FOR FY-1976

Basic Unit Type

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Source: 0P-09R

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TABLE H.5 DISTRIBUTION OF NAVAL RESERVISTS ACCORDING TO FUNCTIONAL GROUP

Functional Group	Total Reservists	Percent of Total
National, DOD and Joint Missions	1,962	2.2
Combat Operations	25,598	28.1
Mobile Support	18,628	20.4
Base Support	22,517	24.7
Operational Staffs, Command and Control	14,503	15.9
Mission and Readiness Training	3,010	3.3
Technical Management, Adminis- tration and Training	4,906	5.4
•		
TOTALS	91,124	100.0

FUNCTIONAL GROUPS IN THE NAVAL RESERVE PROGRAM TABLE H.6

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SERVICE FORCES PROGRAM	0	0	0	. 0	1.48	2531	ပ	0	151	365	0	0	0	0		2896	3201
SLRFACE COMBATANT FORCES PRCG	0	0	286	4246	42	1050	0	0	120	329	· ·	0	0	0		5625	6073
AIR FORCES PROGRAM	0	0	2257	10396	675	2613	362	5570	765	1653	5	406	0	0		20638	24789
CARGO MANDLING FORCES	0		0	0	87	464	0	0	0	0	0	0	0	0		464	5,2
CCNSTRUCTION FORCES PROGRAM	0	~	0	0	208	7312	104	960	19	218	€	450	0	0		8640	9031
APPHIBICUS FORCES PROGRAM	0	0	241	3310	22	703	60	900	146	570	0	0	0	0		5463	5985
MARINE CERPS FERCES PREGRAM	0	0	193	940	0	٥	0	•	0	0	0	0	0	0		940	1133
NAVAL INSHURE WARFARE FURCES	0	0	365	1987	0	0	o	0	2,	36	0	0	0			2023	2400
SPECIAL AND GENERAL SUPPORT F	1146	816	15	148	104	104 446	2731 11499	1499	2687 6690	0699	045	1574	2164	2142	9312	57868	33281
	1140	818	3428 22170	22170	1427	17201	3312 1	19205	4189	10314	580	2430	5164	-2742	16244	74880	91154

^{*} Functional Group Legend:

National, DOD and Joint Missions Group
 Combat Operations Group
 Mobile Support Group
 Base Support Group
 Operational Staffs, Command and Control Group
 Mission and Readiness Training Group
 Technical Management, Administration and Training Group

Air Forces Program

Tactical Air Control Squadron (TACRON). This unit of 86 Selected Reservists will, upon mobilization, report to the amphibious forces type commander and provide control, coordination, and intelligence for air operations in support of amphibious operations. Units of this type are normally deployed aboard LCC, LPH, LPD, LSD, or LHA ships, but additionally provide detachments as Forward Air Control Teams. Functions include positive air control of air defense, antisubmarine, close air support, search and rescue, and helicopter assault aircraft engaged in amphibious operations.

Reserve Carrier Air Wing Staff (CVWR). These two CRUs -- each consisting of two Pay Group B (24 paid drills) Selected Reserve officers and 10 Selected Reserve Pay Group A (48 paid drills) enlisted, plus seven active officers and five active enlisted -- assist in the effective operation, administration, and training of the forces comprising the two Reserve air wings.

Cargo Handling Forces

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Cargo Handling Battalions. The Navy has identified a mobilization requirement for Reserve Cargo Handling Battalions (RCHB) that are capable of unloading merchant shipping in an underdeveloped port or over-the-beach from a ship at anchor. At present, there are four of these battalions in the Naval Reserve in various degrees of formation. Each RCHB consists of a Headquarters Group (6 officers and 26 enlisted) and six hatch team detachments, each with one officer and 15 enlisted, for a total of 12 officers and 166 enlisted per RCHB. A large portion of the Materials Handling Equipment and Civil Engineering Support Equipment required by the four RCHBs is reported to be on-hand in Pre-positioned War Reserve Stock (PWRS).

Reserve Mobile Construction Forces

Reserve Mobile Construction Battalions. In FY 73 the Reserve had in being 18 Mobile Construction Battalions (MCBs) as part of the Selected Reserve Combat Unit Component Force. However, in FY74, the number of Reserve Seabee Battalions was reduced to 17, largely because of the inability to recruit the necessary personnel in one geographic area. All of these battalions have experienced shortages in critical skill areas, and there has been a general shortage of equipment in most of them. In order to improve program efficiency, the seabee structure is being brought more closely in line with the Marine Corps and amphibious lift structures. The impact of this upon the Naval Reserve Force is that Reserve Seabee Battalions are being further reduced by end FY76 -- from 17 to 8. However, the remaining reserve battalions, consisting of almost 6,100 Selected Reservists, will be adequately equipped to meet training needs and mobilization requirements.

Naval Construction Regiment (NCR) Staff. This CRU of 208 Selected Reservists provides nine NCR staffs which, upon mobilization, provide operational control to assigned units of the Naval Construction Force. These staffs provide liaison between Naval Construction Brigades and Naval Construction Force units. They also develop construction execution plans, assign construction projects to subordinate units, monitor progress, and assure adherence to quality construction standards.

Naval Construction Brigade Staff. This is another headquarters type unit of the Naval Construction Force. The mobilization assignment of its 27 people is much like that of the Naval Construction Regiment Staff.

Amphibious Forces

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Patrol Gunboat Maintenance Unit (PGMU). The mission of this 30-person CRU is to provide maintenance support to the eight PG-equipped CRUs in the Naval Reserve.

Marine Corps Forces

Marine Corps Medical Support Units. The Marine Corps Support CRUs are instructed to support the physician, medical service corps, corpsmen, and other Navy requirements of the 4th Marine Amphibious Force (MAF) which consists of the 4th Marine Division and 4th Marine Wing -- the Marine Corps' only Reserve Organization. There are 31 of these CRUs which amount to 1,133 Naval Selected Reservists.

Naval Inshore Warfare Forces

Naval Reserve Mobile Inshore Underseas Warfare Forces (IUWs). These forces are structured to provide for defense of harbors or anchorages and the water approaches thereto against submarine or small surface craft attack, minelaying operations, and sabotage. The 21 IUW CRUs currently in the restuctured Naval Reserve with their 1,512 Selected Reservists represent the total U.S. Navy capability in this field.

Coastal Riverine/Underwater Demolition Units. The Naval Reserve Costal Riverine Squadrons and Divisions and the Underwater Demolition Teams (UDT) make up part of the Navy's Special Warfare force. As such, they are usually colocated and operate in conjunction with similar active force units.

The two Reserve UDT CRUs consist of 116 combat swimmers trained for the primary mission of reconnaissance of amphibious landing beaches.

The five Coastal River Squadrons/Divisions are structured to provide an integral small boat support capability for naval special warfare operations. These CRUs contain both active and reserve boats and craft, and the associated 724 Selected Reserve and 518 active duty personnel who man them. They provide boat support for Sea-Air-Land Teams (SEAL), UDT, and other special warfare missions assigned. In addition, they have a mission of coastal patrol and surveillance, and harassment and interdiction of maritime lines of communications. They also have a limited shore bombardment and gunfire support capability.

Special and General Support Forces

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Military Sealift Sub-Program. The Military Sealift Command (MSC) is committed to support and provide the sealift capability for JCS/NATO/SEATO and USFLTCINCS during contingencies, emergencies, or mobilization. This mission is accomplished by MSC operating government-owned and government-chartered ships. In addition, during times of declared emergencies and mobilization, they may requisition or contract for additional U. S. Flag shipping. MSC also exercises control over activated ships of the National Defense Reserve Fleet (NDRF). MSC has recently acquired the mission of operating certain Service Force ships in direct support of the combatant fleet units.

Transportation Units. These four CRUs of 224 Selected Reservists will, upon mobilization, be placed aboard civil service manned troop transport and cargo ships to provide military personnel processing, logistic support, dependent services (as required), medical support, and communications associated with the movement of personnel and cargo.

Military Departments. These two CRUs of 112 Selected Reservists will, upon mobilization, be placed aboard civil service manned fleet tugs, oilers, salvage, and other support ships to provide essential military communications capabilities.

Military Sealift Command Offices. These 16 CRUs with their 474 Reservists will be employed at U. S. or allied naval-controlled advanced base ports to represent the Military Sealift Command, arrange for sea transportation of personnel and cargo, coordinate shipper services, exercise control of MSC-controlled vessels, maintain liaison with other services and shipping agencies, arrange for emergency repairs, assist in making ships ready for sea by scheduled departure dates, and expedite turnaround.

Naval Control of Shipping (NCSORG) Sub-Program. The mission of the NCSORG is to provide for the safe movement of merchant shipping during a contingency situation, time of war, or national emergency. This organization has control over forming, routing and diverting convoys, and reporting movements. It also includes the movement and diverting of merchant ships steaming independently. It does not include the movement of military convoys. NCSORG is supported by 50 CRUs with a total of 1,103 individuals. These CRUs will establish naval control of shipping offices throughout the world.

Convoy Commodore and Rear/Vice Commodore Staffs. These 26 CRUs which are also part of NCSORG (in addition to the previously cited 50 CRUs) will provide command and control of convoys upon mobilization. Rear/vice commodores provide a backup capability to the commodore or can be utilized to command a group of ships should the convoy be split. Including NATO needs, the Navy has validated hard requirements for 123 such staffs. To provide a capability for a small part of this requirement, the Navy annually selects 13 retired captains or rear admirals, who agree to such, to fill these convoy commodore billets upon mobilization and provides requisite training. The Reserve units and their 533 Reservists become staffs supporting these commodores.

Ship Systems Sub-Program.

Ferro-Cement Boat Center. Currently, there is one ferro-cement boat CRU composed of 51 Selected Reservists. Its mission is to develop and maintain within the Navy a broad base of enlisted and officer expertise in the training for and construction of ferro-cement boats for both civil action and military purposes. The equipment requirements for this unit include cement mixers and small portable cranes for handling engines. This unit is reported to be planned for deactivation in the near future.

Advance Air Cargo Terminal Unit. This CRU provides 11 people and equipment necessary to assist in the processing of air cargo at an advance base.

Advance Supply Base Units. These six CRUs provide 182 individuals and equipment to perform the tasks of a supply facility including purchase, stock control, storage, issue, and administration at an advance base. These units are configured to operate in forward environments and can interface with the central supply system through the use of mini-computers. Units can be used singly or in multiples as required to accomplish the mission of an advance base.

Medical Sub-Program.

Preventive Medicine Units. Preventive Medicine Units will, upon mobilization, provide specialized consultation, advice, and recommendations in matters of preventive medicine and environmental health to commands afloat and ashore in assigned areas. Their primary effort will be directed to the more complex health problems beyond the technical capacity of individual commands. They provide epidemiological, laboratory, and technical assistance in the detection and elimination of direct or potential health hazards to naval personnel. These eight CRUs with their 192 people also provide training and indoctrination of personnel in the methods and techniques of preventive medicine.

Training Sub-Program.

Reserve Underway Training Units. These four CRUs will, upon mobilization, provide ship-rider instructor teams for conducting refresher underway training onboard surface combatant ships and provide observers for competitive exercises. In peacetime, these 108 individuals receive periodic hands-on training while providing services to NRF ships.

Fleet Training Groups. These 42 CRUs, upon mobilization, provide to type commanders training support through the design, planning, and evaluation of fleet training exercises. These 1,050 individuals assist the type commander in establishing performance measures and in developing acceptable levels of readiness.

Personnel Systems Sub-Program.

Personnel Mobilization Detachments. These 30 CRUs and their 560 individuals will, upon mobilization, provide additional capability to process people reporting for active duty. Processing includes opening pay records, cutting orders, administering physical examinations, coordinating transportation, and providing other services required to place people on active duty.

Public Affairs Sub-Program.

Fleet Information Offices (FIOs). FIOs will provide a media-production capability in fleet areas to serve the Chief of Information Branch Offices (NAVINFOs) located in areas of concentrated naval activity. The primary task of the four Fleet Information Office CRUs and their 36 Pay Group B people will be to collect, prepare, and distribute information materials to the branch offices. Such materials include news releases, features, and photo-features. The Fleet Information Office CRUs will also carry out other Office of Information tasks such as internal information and other external public affairs activities as directed by the Chief of Information.

APPENDIX I

THE NAVAL RESERVE PROGRAM IN THE DEPARTMENT OF DEFENSE PLANNING, PROGRAMMING AND BUDGETING SYSTEM

In this section, the restructured Naval Reserve is discussed within the context of the Department of Defense Planning, Programming and Budgeting System.

The Department of Defense Five-Year Defense Program (FYDP) and the Navy's portion of that program, displayed in the Department of the Navy Five-Year Program (DNFYP), list program elements (PEs) in ten (10) Major Programs. The Naval Reserve is included in Major Program 5 - "Guard and Reserve Forces".

The basic units in the Naval Reserve (the CRUs, SRUs, ORUs and IRUs discussed in Appendix H) are distributed among appropriate program elements in Major Program 5. Program elements are also categorized according to Defense Planning and Programming Categories (DPPCs).

PROGRAM 5 PROGRAM ELEMENTS MODELED AS "USERS" OR "SUPPORT"

In general, DPPCs place the manpower, equipment and dollar resources of a program element into a "User" or "Support" category. In the active force programs, program elements in support categories provide mission-related or general support to the forces or "Users" who carry out the primary DOD missions.

In Program 5, however, the DPPC relationships between "User" and "Support" program elements differ from those among the active forces. The following example illustrates the difference.

Example: Among the active forces, Program Element (PE) 21112N, "LANTCOM", is listed under DPPC "Mission Support Forces". Mission support forces provide support for strategic and general purpose forces. However,

in the Program 5 counterpart, PE 52301N, "LANTCOM", contains ORUs which, in peacetime, do not provide support for active or Reserve strategic or general purpose forces. ORUs in PE 52301N train so as to augment "LANTCOM" in the event of mobilization. Once mobilized, they would function as support for active forces; but in their present status, ORUs in PE 52301N are not supporting other forces. PE 52301N is therefore modeled as a "User".

Applying this rationale to all of the program elements in Program 5, the program elements which are appropriately modeled as "Users" were identified.

Program Elements Modeled as "Users"

Table I.1 lists 104 Program 5 program elements modeled as "Users". Program element descriptions, listing the types of units assigned to each program element, are included.

PEs 52422N, 52424N and 52425N are considered to be "Users" although some of the resources in these PEs can be considered as "Support. These PEs contain both CRUs and ORUs. While the ORUs are "Users", the CRUs contain staffs for the command of Naval Reserve Air Wings, Air Groups, Surface Squadrons and Divisions. If mobilized, CRU personnel in these PEs would command mobilized Naval Reserve forces. The ORUs, on the other hand, would augment existing active forces. In this event, the CRUs would fun ion as "Support" forces for mobilized reserve forces. The CRU peacetime role requires that CRU personnel train to perform this mobilized support role, and their training consists, in part, in actually providing peacetime support for Naval Reserve air and surface forces.

The resources supporting these three PEs are RPN and MPN. Allocating these resources between the "User" and "Support" role would be arbitrary at best. Therefore, the choice was made to include PEs 52422N, 52424N and 52425N in the general listing of program elements modeled as "Users".

Program Elements Modeled as "Support"

Six (6) Program 5 program elements are modeled as "Support" and are listed and described in Table I.2.

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TABLE I.1 PROGRAM ELEMENTS MODELED AS "USERS"

Program Element Description		SRU: AS(FBM)	ORU: Subgroup Staff (FBM) Subron Staff (FBM)		ORU: Unified CINC	Unified Command	ORU: Unified CINC	Unified Command	ORU: Unified CINC		SRU: CVA			RU: VA Squadrons	CRU: VA Squadrons (A-7)	VA Squadrons	CRU: VF Squadrons (F-8)	4 *	CRU: VF Squadrons (F-4) SRU: VF Squadrons
		0.	J		O		0		0		S		ن	S	ច	Ŋ	56	<i>S</i>	2 22
Program Elements		Support Ships (FBM)	Command (Offensive)	S	LANTCOM		PACOM		Uther	in Forces	Attack Carriers	Multipurpose Aircraft Carriers	A-4 Squadrons		A-7 Squadrons		F-8 Squadrons		F-4 Squadrons
Prog	Strategic Forces	51611N	51631N	General Purpose Forces	52301N		NZ08ZG	1100000	N50526	Sea Control/Projection	52305N	52306N	52311N	1	52313N		52316N		5231/N

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Prog	TABLE I.1 (Cont) Program Elements		Program Flement Decription
Sea Control/Projection	on Forces (Cont)		ייים ווייים בייים בייים ווייים בייים ווייים וויים ווייים וויים וויים ווייים וויים
52324N	Early Warning Aircraft Squ drons	ORU: SRU:	VAW Squadrons VAW Squadrons VAW (GMA)
52325N	Reconnaissance Squadrons	CRU: SRU:	VFP Squadrons VFP Squadrons
52326N	Sea-Based Electronic Warfare Squadrons	CRU: SRU:	VAQ Squadrons VAQ Squadrons
Sea Control Forces			
Carrier Antisubm	Carrier Antisubmarine Air Groups		
52331N	S-2 Squadrons	(None)	
52332N	SH-3 Squadrons	CRU: SRU:	HS Squadrons HS Squadrons
52333N	S-3 Squadrons	(S-3 Sq	Squadrons)
Patrol Squadrons			
52341N	ASW Patrol Squadrons	CRU: SRU:	VP Squadrons VP Squadrons VP (OMA)
Attack Submarine Forces	Forces		
52345N	Support Forces	SRU:	AS (Attack)
Surface Combatants	ts .		
52348N	Cruisers	SRU:	CLG
52349N	Destroyers/Frigates - Missiles	SRU:	DDG
52350N	Destroyers - Non-Missile	CRU: SRU: (NRF DDs	DD (NRF) DD s)

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		Program Element Description								~	MINEFORSUPGRU MOBMIN C/M CMD (MSC, MSO NRF Ships)	MINFORSUPGRU (Airborne)			lities
		ram Ele					Σ		(NRF)		EFORSUP MIN C/M C, MSO	FORSIJPG	J G		Naval Facilities
		Prog			ഥ	PGs)	ADS AFDM		MSC	WSC WSC	MINI MOB WOB	MIN	MOMAG		Nave
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		ωl			- Non-Missile	Patrol	Forces		termeas			Counter Irons	Mine and Mine Support		urveil
		Program Elements		ont)	Escorts -	Escorts -	Support Fc		Mine Count			Mine Count Squadrons	e and M		Undersea S
1 1		ogram E	(Cont)	ants (C	Esc	Esc	Sup	orces	Min			Air	Min	orces	Und
1.		ᆈ	orces	Combat	52352N	52353N	52354N	fare F	52359N			52360N	52361N	ance Fo	52363N
			Sea Control Forces (Cont)	Surface Combatants (Cont)	٠,	47	4,	Mine Warfare Forces	4,			α)	u)	Surveillance Forces	Ω.
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Program Element Description		CRU: LKA	SRU: LCC LKA LPA LPD LPH LSD LST	CRU: TACRONS	SRU: TACRONS AFDI	Assault Craft Units ORU: Amphibious Construction	Battalion Beachmaster Unit Naval Beach Group Staff		CRU: COMCOSRIVRONS COMCOSRIVDIV HA(L) Squadrons	CRU: NRMIUW	CBII: LIDT
Program Elements	are Forces	Amphibious Assault Ships		Amphibious Tactical Support	Squbs			Forces	Coastal/River Forces	Inshore Undersea Warfare Forces	Special Warfare Forces
Prog	Sea Projection Forces Amphibious Warfare Forces	52366N		52368N				Inshore Warfare	52371N	52372N	52373N

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Program Element Description		Military Departments (military departments on civilian-	ment ships)
		CRU:	į
Program Elements	<u>lle</u> corces	Underway Replenishment Ships	
Prog	Support Forces - Mobile Sea Sustaining Forces	52375N	

AF AFS AOE AOR AOR SRU:

Military Departments (military departments on civilian-manned underway replenishment ships) SRU: CRU:

Major Fleet Support Ships Minor Fleet Support Ships

Support Forces

52377N 52378N

AOG ARS ATF ATS AN SRU:

CRU:

VR Squadrons VC Squadrons HC Squadrons VR Squadrons VC (OMA)

Fleet Support Squadrons Aircraft 52379N

SRU:

	Program Element Description			Cargo Handling Battalion	MOTU (Mobile Ordnance Tech- nical)	Combat Camera Group	Harbor Clearance Units	Mobile Construction Battalion NAVCONSTRBRIG Staff NAVCONSTREG Staff 21st NCR			ASR			Naval Air Stations Naval Air Facilities Naval Stations Intermediate Maintenance Activities	Base Consolidated Tele- communications (BCT)
				CRU:	ORU:	ORU:	ORU:	CRU:	ORU:		SRU:			ORU:	ORU:
TABLE I.1 (Cont)	Program Elements	bile (Cont)	(Cont)	Special Combat Support - Cargo Handling	Special Combat Support - Mobile Ordnance Technical	Special Combat Support - Combat Camera	Special Combat Support - Harbor Clearance	Naval Construction Forces		ce Systems	Deep Submergence Systems	ore Based	S	Sea Control Projection Air Base Operations	Sea Control Projection Air Base Communications
	Prc	Support Forces - Mobile (Cont)	Support Forces (Cont)	52380N	52381N	52382N	52383N	52384N		Deep Submergence Systems	52386N	Support Forces - Shore	Base Operations	52401N	52402N

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Program Element Description			NAS (Major) Naval Air Facilities Naval Air Stations Naval Stations Intermediate Maintenance Activities	Base Consolidated Tele- communications (BCT)	Amphibious Bases Submarine Bases POL Activities Naval Shore Activities Service Craft Submarine Support Facilities	Base Consolidated Tele- communications (BCT)	Naval Stock Points (Supply Depots)		Underway Training Fleet Training Group	Fleet Training Group Nuclear Weapons Training		Convoy Commodore R/V Convoy Commodore Naval Control of Shipping Office Naval Control of Shipping Liaison Office
			ORU:	ORU:	ORU:	ORU:	ORU:		CRU:	ORU:		CRU:
Program Elements	re Based (Cont)	(Cont)	Sea Control Air Base Operations	Sea Control Air Base Communications	Fleet Support (Port) Base Operations	Fleet Support (Port) Base Communications	Fleet Logistics Support Base Operations		Fleet Support Training			Fleet Command
Pro	Support Forces - Shore Based	Base Operations (Cont)	52403N	52404N	52405N	52406N	52407N	Training	52413N		Command	52421N

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		Program Elements Shore Based (Cont)			Sea Control/Projection		Contro	
		Program Elen Shore Based		(Cont)	Sea		Sea	
		- 1	(Cont)	52421N (Cont)	52422N		52424N	
11		Support Forces	Command (Cont)		-		ັດ	
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	Task Group	National Sec Group CV Security Group Sec Station Sec Grp Activity Sec Grp COMSTA TGU Sec Grp Sec Grp Sec Grp	Elint Centers	OP Intel Ocean Info Fleet Ocean Info Area Analysis	NISC Support	Intelligence Processing Data/Communications	OSD/JCS PI Intel Cmd Intel Audit Intel Dissem Intel Collect	Sec Grp Activity Sec Grp COMSTA	Sec Grp Activity LCC Sec Grp Sec Grp COMSTA Sec Grp Detachment
	ORU:	ORU:	ORU:	ORU:	ORU:	ORU:	ORU:	ORU:	ORU:
nunications (Reserve)	FI	Cryptologic Activities	Elint Centers	Intelligence Production Activities	Scientific and Technical Intelligence	Intelligence Data Handling	Intelligence Management and Support Activities	Cryptologic Communications	Intelligence Communications
telligence and Comm	53131N	53132N	53137N	53138N	53139N	53140N	53141N	53143N	53144N
	31	Support ORU:	Support ORU: ties ORU:	Support ORU:	Support ORU: ties ORU: ction Activities ORU:	Support ORU: ties ORU: ction Activities ORU: hnical ORU:	Support ORU: ties ORU: ction Activities ORU: hnical ORU:	Support ORU: ties ORU: ction Activities ORU: hnical ORU: ement and ORU: es	Support ORU: ties ORU: ction Activities ORU: hnical Handling ORU: ement and ORU: es

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	Program Element Description			NAVCOMSTA	NAVCOMSTA (DCS)	Sec Grp COMSTA	Naval Weather Service			Investigative C&S Investigative OPNs NIS HQ NIS Team		Contingency Grp Def Intel	Attache Sup Attache			Transportation Unit (TRANSU)	Mil Sealift Cmd Office(MSCO)	Mil Sealift Command Office	NSC Command Hq
				ORU:	ORU:	ORU:	ORU:			ORU:		ORU:	IRU:			CRU:	CRU:	ORU:	
TABLE 1.1 (Cont)	Program Elements	Intelligence and Communications (Reserve) (Cont)		Navy Communications (NAVCOM)	Navy Communications (DCS)	COMSEC	Weather Service			Counter Intelligence and Investigative Activities (CI & IA)		Command				Troop Cargo Transport	MSC Headquarters		
	Prog	Intelligence and Comm	Communications	53154N	53155N	53158N	53170N	Activities (Other)	Mission	53174N	Command	53584N		Airlift and Sealift	Sealift	54302N	54316N		

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	Program Element Description		Transportation Activities	•	Weapons Lab Air Sys T&E Research Lab U/W Sound Ref Div Underwater Ordnance	Ordnance Test ONR Branch Office Biomedical Research Lab			Naval Stock Points (Supply Centers)	Inventory Control Point POL Activities Transportation Aircraft Material Office	Procurement Activities Transportation Activities Naval Air Engineering Repre- sentative		Naval Air Rework Facilities
			ORU:		ORU:	ORU:			ORU:	ORU:	ORU:		ORU:
TABLE I.1 (Cont)	Program Elements	ft and Sealift (Cont) Traffic Management and Water Terminals	N Port Terminal Operations	<u>opment</u> d Support	N R&D Laboratories	N FAC and Installation Support	Maintenance	rt	N Supply Depots/Operations	N Inventory Control Points Operations	N Procurement Operations	Maintenance and Service Activities	V Depot Maintenance
	ωı	Airlift and Sealift (Cont Traffic Management a	54321N	Research and Development Management and Support	56294N	56307N	Central Supply and Maintenance	General Support	57203N	57204N	57205N	Maintenance an	57211N

in the

Program Element Description		Naval Shipyards	Naval Ordnance Systems Command Weapons Engineering	Public Work Centers	Advanced Supply Base Advanced Air Cargo Terminal Ship Maintenance and Repair Ferro-Cement Boat Center
		ORU:	ORU:	ORU:	CRU:
TABLE I.1 (Cont) Program Elements Central Supply and Maintenance (Cont)	Service Activities (Cont)	Ship Maintenance Activities	Naval Ordnance Activities	Public Works Centers	Base Operations (Navy)
Pro	Maintenance and Servic	57217N	57219N	57223N	57243N
Central Supp	Mainter			4	ocuer 1

Construction Battalion Center Construction Regiment Staff Construction Battalion Maintenance Unit

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57244N

TABLE 1.1 (Cont)

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Pro	Program Elements		Program Element Description
Central Supply and Mainter Other (Cont)	intenance (Cont)		
57253N	Logistic Support Activities	0RU:	POL Activities Nav Air Sys Com Rep Naval Oceanographic Systems HQ Electronics Repair Engineering Field Div Officer-in-Charge of Construc-
57255N	Navy Inactive Ship Main- tenance Facility	ORU:	Ship Maintenance and Repair (SMR)
Training, Medical and	Training, Medical and Other General Personnel Activities		
Regular			
58111N	Recruit Training	ORU:	Recruit Training
58112N	Specialized Training	ORU:	Fleet Tra Center Combat Directions Training Fleet ASW Training Maintenance Training Nav Air Tech Tra Center Service School Armed Forces General Tra Armed Forces Tech Tra Intelligence Tra

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Primary Flight Tra Squadron NFO Jet Tra Sqd Advanced Prop Tra Sqd Advanced Jet Tra Sqd Primary/Advanced Helo Tra Sqd Naval Aviation Schools

ORU:

Flight Training

58114N

	Program Element Description				Naval Regional Medical Center	Preventive Medicine Unit	Naval Regional Dental Center		PERS Mobilization Detachments	CNET HQ CNAT HQ CNATT HQ	riect ira no CNP HQ Support Recruit Processing		Pay Group D Trainees Only			CNO Dir Nav Ed & Tra HQ Office of the Judge Advocate General	Navy Appellate Review Activity ONR OSD	Unified Command
		ont)			ORU:	CRU:	ORU:		CRU:	ORU:			Pay G			ORU:		ORU:
TABLE I.1 (Cont)	Program Elements	and Other General Personnel Activities (Cont)		ų	Hospitals	Other Medical Activities			Command (Incl Supt of Def (Agency)				Special Category Trainees - Pay Group D Only	sociated Activities	ters - Washington Level	Departmental Headquarters		Other Field Activities
	Pro	Training, Medical and	Medical	General Support	58131N	58136N		0ther	58167N			Reserve Support	58170N	Administration and Associated Activities	Command Headquarters	59512N		59513N

TABLE I.1 (Cont)

Program Element Description

	(Cont)
lents	Activities
rogram e lem	Associated
-,	and
	Administration

Other HQ Supt (Not Otherwise Accounted For) (Incl Supt Def Agency) Headquarters - General Support 59517N

Public Affairs

59519N

Individual Reinforcement - Units Selective Service Fleet Information Office IRU: CRU: ORU:

Office of Information Navy Information Office News Center Navy Internal Relation (NIRA)

Support of Other Nations

Support of Allies 50104N

International Mil HQ and Agencies Undistributed Adjustment

59299N

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Allied Command Atlantic ORU:

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PROGRAM ELEMENIS MODELED AS "SUPPORT"

Program Element Descriptions

Central Supply and Maintenance

Program Elements

Supply

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Guard and Reserve

57113% Logistic Support (Reserve)

Supply, Maintenance and Other Logistic Resources Dedicated to the Support of the Naval Reserve Forces

Depot Maintenance Civil Engineer Support Equipment Planning/ Design

Reserve Support

58170N Special Category Trainees - Pay Group F Only

58171N Base Operations (Naval Reserve)

Naval Reserve Training Programs
Pay Group F Trainees (Non-Prior Service)
Naval Air Stations, Naval Reserve Centers,
Naval Reserve Facilities, Other Installations,
and Associated Costs Dedicated to the Train-

ing and Related Support of the Naval Reserve Force. Base Operations Reserve Investment

Operations Reserve MC & MR Base Ops NAS South Weymouth NAS Atlanta

NAS New Orleans NAS Dallas

		ion	
CO CHAIR		Description	Nashua, NH II E Centers
		Element [NAS Los Alamitos NAF Detroit NAS Glenview NARDET Los Alamitos NARU NAS Whidbey Island NARDET Quonset Pt. NARDET Quonset Pt. NARDET Nagara Fails NARDET Imperial Beach NARDET Nagara Fails NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Mew York NARDET Selfridge AFM, MI NARU NAS Alameda NARU NAS Alameda NARU NAS South Weymouth DET Nashua, NARU NAS South Weymouth DET Nashua, NARU NAS South Weymouth DET Nashua, NARU NAS Alameda
		Program Ele	NAS Los Alamitos NAF Detroit NAS Glenview NARGET Los Alamitos NARDET Moffett Field NARDET Quonset Pt. NARDET Quonset Pt. NARDET NAS Miramar NARDET Imperial Beach NARDET Imperial Beach NARDET Nagara Fails NARDET Nagara Fails NARDET Mami NARDET Mew York NARDET Mew York NARDET Mew York NARDET Memphis NARU NAS JAX NARU NAS JAX NARU NAS Alameda NARU NAS Alameda NARU NAS South Weymouth DET N NARU NAS South Weymouth DET N NARU NAS Reserve Centers NAVAI NAS Reserve Centers NAVAI Reserve Facilities Armed Forces Reserve Centerend Naval Reserve Facilities Armed Forces Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Naval Reserve Centerend Correctional Centerend Naval Reserve Naval Reserve Naval Reserve Naval Reserve Centerend Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Reserve Naval Res
		Prog	NAS Los Alamitos NAF Detroit NAS Glenview NARDET Los Alamit NARU NAS Whidbey NARDET Patuxent F NARDET Quonset P NARDET Quonset P NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mirami NARDET NAS Mork NARDET New York NARDET New York NARDET Seattle NARDET New York NARD NAS JAX NARU NAS JAX NARU NAS Memphis NARU NAS Memphis NARU NAS South Weymou NARU NAS South Weymou NARU NAS Memphis NARU NAS
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	Pro Reserve Support (Cont)	upport	. (Cont	rogram t)	Program Elements nt)	ts					Pro	Program Element		Cescription	tion		
		33	58171N (Cont)	(Cont)						Reser NAVFA MILCO Commu NAS S Mil C Colla NARDE NARDE	Reserve Admin. SINAVFAC O&MNR Open MILCONNAVRES FAC Communications at NAS SPSER Dets Mil Construction Collateral Equip NARDET Wilmington NARDET Kansas City Planning/Design	Reserve Admin. Supt. Naval Districts NAVFAC O&MNR Operating MILCONNAVRES FAC Communications and Electronics MILCON NAS SPSER Dets Mil Construction Naval Reserve Collateral Equipment Naval Reserve NARDET Wilmington, OH NARDET Twin Cities NARDET Kansas City Planning/Design	t. Nava ting Electra aval Re nt Nava OH	l Distr onics M serve l Reser	ricts fILCON		
	·	35	58172N	7	ining	Support	Training Support (Naval Reserve)	Reser	(e)	Resource Training Reserve NAVRES C NAVRES S Collater ment	rrces al ing and ve For Tecl ASW Mine Proi S OFFS(S Stanc teral a	Resources and Costs Dedicated to the Training and Related Support of Navai Reserve Forces Tech Tra ASW Schools Minewarfare Tra Professional Tra NAVRES OFFSCOL Support NAVRES Standards and Curricula Collateral and General Support Equipment	s Dedic	ated to ort of icula pport E	o the Navaî Equip-		
	Administration and Associated Activities	ation	and A	Sectat	ed Act	ivities	۳ ا امر										
		and ne 59	69514N	rters . HQ	s – Washingtor HQ Level Naval	- -	Level Reserve			Nava1 Hea	Reserv dquarte Tit Res	Naval Reserve Support at the Washington Headquarters Level: Title 10 USC Section 265 Reserve Billets Civilians	ort at sel: JSC Sec: illets	the Was tion 26	ihingtor i5	_	

TABLE I.2 (Cont)

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Program Elements

Administration and Associated Activities (Cont)

Headquarters - General Support

59520N Field Command Naval Reserve

Program Element Description

Naval Reserve Support at Field HQ, Command, Activity Level

CNAURES New Orleans
RESTRA Group Commander Staffs
Res Supplement Naval Dist. HQ
NAVRES Readiness Commands
Tra and Supt Surface/Subsurface
Commandant Level

CNAVRES Rep San Diego CNAVRES Rep Norfolk CB Representative Alameda Naval Reserve Personnel Center Naval Off Records Supt Activity

Omaha Nav Kes Manpower Center Bainbridge, MD

APPENDIX J PROJECT SCOPE AND APPROACH

SCOPE

Initially, ORI was to conduct research and analysis necessary to and culminating in the development of a computerized model that would estimate the annual direct and indirect costs of the Naval Selected Reserve. The ORI Selected Reserve Resource Model created as a result of this effort was to be compatible with the Navy Resource Model.

However, as a result of ORI's analyses conducted during the August 1974 to January 1975 period, together with the comments and suggestions of the Advisory Committee for this project (members from OP-964D, OP-09R3, and OP-901M), ORI was granted permission, in February 1975, to deviate slightly from the original product. Instead of creating a separate model that is compatible with the NARM, the model resulting from ORI's work is to be an integral component of the NARM; i.e., instead of creating a separate "Reserve NARM", ORI's work is to result in an enhanced Reserve portion of the existing NARM.

Further, due to definitional uncertainties, it was determined that the scope of the project be directed toward a specific Naval Reserve program rather than the drill pald Selected Reserve. By this, it was agreed that a "specific Naval Reserve program" includes estimation of:

- All of the appropriation Operations and Maintenance, Naval Reserve (O&MNR) that is in the Department of Navy Five Year Program (DNFYP) Program 5, Guard and Reserve Forces
- All of the appropriation Military Construction, Naval Reserve (MCNR) that is in Program 5

- All of the appropriation Reserve Personnel, Navy (RPN) that is in Program 5 and Program 8, Training, Medical, and Other General Personnel Activities
- Only the Program 5 portions of the appropriations
 - Aircraft Procurement, Navy (APN)
 - Other Procurement, Navy (OPN)
 - . Military Personnel, Navy (MPN).

No Marine Corps Reserve resources are addressed, including the aircraft assigned to them, even though their operations and maintenance are funded by O&MNR.

APPROACH

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The approach followed by ORI was aimed at providing the capability for the NARM to:

- (1) Calculate estimates within the model for:
 - All Program 5 RPN (even that in Marine (M) PEs)
 - All O&MNR (except that in Marine (M) PEs)
 - All Program 5 MPN in Navy (N) PEs
- (2) "Thruput":
 - A11 MCNR
 - Program 5 OPN, APN
 - Program 8 RPN
- (3) Generate costs by:
 - Appropriation
 - Program Element (PE)
- (4) Enable alternatives to be examined that vary according to changes in:
 - Force level (hardware)
 - Manpower strengths (active and reserve)
 - Authorized drills
 - Operating tempo (flying or steaming hours per month)
 - Length of overhaul/rework cycles
- (5) Enable identification of the total annual direct and indirect costs for each and every unique basic type of unit in the Naval Reserve as described in Appendix H of this report.

Subsequent to the February decision, ORI was advised that the final report for this project should include detailed documentation identifying new inputs, equations and report formats, or changes to existing ones, to permit making all the necessary programming changes that are required to give the NARM the desired capability with respect to the Naval Reserve.